

ERIE COUNTY MEDICAL CENTER CORPORATION
FEBRUARY 28, 2023 MINUTES OF THE
BOARD OF DIRECTORS MEETING

Present: Ronald Bennett*, Reverend Mark Blue, Ronald A Chapin*, Jonathan Dandes*, Darby Fishkin*, Sharon Hanson, Michael Hoffert*, Christian Johnson*, James Lawicki*, Christopher O'Brien, Hon. John O'Donnell, Jennifer Persico, Reverend Kinzer Pointer, Thomas J. Quatroche*, Michael Seaman

Excused: Eugenio Russi, Benjamin Swanekamp

Also

Present: Samuel Cloud, MD, Anthony J. Colucci, III*, Peter Cutler*, Andrew Davis, Cassandra Davis*, Joseph Giglia, Vanessa Hinderliter, Susan Gonzalez*, Pamela Lee*, Charlene Ludlow, Jennifer Pugh, MD, James Turner*

I. Call to Order:

The meeting was called to order at 5:00 p.m.

II. Minutes

Upon a motion made by Reverend Mark Blue and seconded by Christopher O'Brien, the minutes of the January 24, 2023 regular meeting of the Board of Directors were unanimously approved.

III. Action Items

Resolution of the Board of Director's Approving Items for Annual Review

Moved by Reverend Kinzer Pointer and seconded by Michael Seaman

Motion approved unanimously

Resolution Receiving and Filing Medical-Dental Staff Meeting Minutes for November and January

Moved by Christopher O'Brien and seconded by Honorable John O'Donnell

Motion approved unanimously

VI. Reports from the Corporation's Leadership Team

Chief Executive Officer and President

Dr. Thomas Quatroche reported CMS completed its certification survey of ECMC's Regional Center of Excellence for Transplant and Kidney Care with zero findings. He reviewed January's patient safety indicators, patient experience scores and highlighted the hospital events held in February. The hospital received two (2) FEMA payments totaling close to \$2 million.

Chief Financial Officer

A summary of the preliminary financial results through January 31, 2023 was reviewed and the full set of these materials are received and filed. Andrew Davis discussed the effects of the suspension of elective surgery in 2022 when looking at the current variance in statistics. The hospital has yet to receive an IGT payment.

V. Standing Committees

- a. **Executive Officers Committee:** Ms. Persico reported that the officer's continue to focus on efforts to obtain State and Federal aid.
- b. **Finance Committee:** Mr. Seaman thanked the Finance committee for their support and input throughout the year.
- c. **Buildings and Grounds:** Ron Bennett reported ongoing projects within the hospital.
- d. **Quality Improvement and Patient Safety Committee:** Michael Hoffert had nothing to add to the report included in the Board packet.

All reports except that of the Performance Improvement Committee are received and filed.

VI. Recess to Executive Session – Matters Made Confidential by Law

Moved by Reverend Kinzer Pointer and seconded by Ronald Bennett to enter into Executive Session at 5:27 p.m. to consider matters made confidential by law, including certain labor negotiations.

Motion approved unanimously

VII. Reconvene in Open Session

Moved by Michael Seaman and seconded by Sharon Hanson to reconvene in Open Session at 5:31 p.m. No action was taken by the Board of Directors in Executive Session

Motion approved unanimously

VI. Adjournment

Moved by Reverend Kinzer Pointer and seconded by Reverend Mark Blue to adjourn the Board of Directors meeting at 5:32 p.m.



Sharon L. Hanson
Corporation Secretary

A Resolution of the Board of Directors Approving Items for Annual Review

Approved February 28, 2023

WHEREAS, pursuant to New York Public Authorities Law, Erie County Medical Center Corporation (the "Corporation") is required to annually review and approve its procurement guidelines, property disposal guidelines, investment policy, and mission statement (collectively, the "Items for Annual Review"); and

WHEREAS, the Governance Committee of the Board has reviewed the Items for Annual Review and wishes to recommend their approval to the Board; and

WHEREAS, the Board wishes to approve the Items for Annual Review in the form presented;

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The Board of Directors of the Corporation approve the Items for Annual Review in the form presented.
2. The Corporation is authorized to do all things necessary and appropriate to effectuate this resolution.
3. This resolution shall take effect immediately.



Sharon L. Hanson
Corporation Secretary

Present: Dr. Yogesh Bakhai, Dr. Victor Vacanti, Dr. Samuel Cloud, Dr. Mark LiVecchi, Richard Skomra, CRNA, Dr. Robert Glover, Dr. Mandip Panesar, and Dr. Richard Hall

Excused: Dr. Ashvin Tadakamalla

Agenda Item	Discussion/Recommendation	Action	Follow-up
I. CALL TO ORDER	Dr. Bakhai called the meeting to order at 3:05pm		
II. ADMINISTRATIVE			
A. Minutes	<ul style="list-style-type: none">The minutes of the January 5th meeting were reviewed.	Motion made, all in favor, to approve as written.	Via these minutes, the actions of the Credentials Committee are submitted to the Medical Executive Committee for review and action.
B. Deceased	None	None	None
C. Applications Withdrawn/Processing Cessation	None	None	None
D. Automatic Conclusion (Initial Appointment)	None	None	None
E. Name Changes	None	None	None
F. Leave of Absence (9)	<u>Emergency Medicine</u> <ul style="list-style-type: none">Sarah Nienburgh, PA-C – maternity; RTW 4/24/23Jessica Strauss, MD- maternity; RTW 5/8/23Philip Van Peursem, PA-C- military; RTW 10/31/23 <u>Family Medicine</u> <ul style="list-style-type: none">Julie Fasanello, ANP-medical leave; RTW 4/15/23Patrick Glasgow, MD-VISA; RTW 8/19/23Nicole Seitaj, ANP-maternity; RTW 7/31/23	None	Informational purposes only

		<ul style="list-style-type: none"> Jill Tirabassi, MD- maternity; RTW 6/30/23 Neurology <ul style="list-style-type: none"> Rebecca Buttaccio, PA- maternity; RTW 3/6/23 Plastic & Reconstructive Surgery <ul style="list-style-type: none"> Alexis Santillo, PA-C-military; RTW 9/1/23 			
G. Resignations (4)		Files are updated and resignation protocol followed. The Committee discussed retention rates and Wellness Committee initiatives to investigate and manage.		Notification via these minutes to MEC, Board of Directors, Revenue Management, Decision Support	
NAME	DEPARTMENT	PRACTICE PLAN/REASON	COVERING/COLLABORATING/ SUPERVISING	RESIGN DATE	INITIAL DATE
Brian Duffy, MD	Anesthesiology	<ul style="list-style-type: none"> ECMC Moving to Syracuse Confirmed in email 	N/A	02/10/23	08/30/16
Alex Fahourty, MD	Internal Medicine	<ul style="list-style-type: none"> Apogee Left practice plan Confirmed in email 	N/A	01/26/23	04/28/20
Takefumi Komiya, MD	Internal Medicine	<ul style="list-style-type: none"> GPPC Left UBMD and GPPC Confirmed in email 	N/A	01/27/23	10/26/21
Archit Patel, DO	Internal Medicine	<ul style="list-style-type: none"> Apogee No longer with Practice plan Confirmed in email 	N/A	01/22/23	11/27/18
III. CHANGE IN STAFF CATEGORY					
		None			
IV. CHANGE/ADD DEPARTMENT (1)					
A. Nicole Ksiazek, PA-C		Internal Medicine <ul style="list-style-type: none"> Adding Neurology Supervising Physician: Richard Ferguson, MD 	The Committee voted, all in favor, to approve the Department and privilege addition as requested.	Recommendation to the Medical Executive Committee for approval. Notification via these minutes to Revenue	

Highlight: Initiate FPPE

	<ul style="list-style-type: none"> Temporary privileges granted 02/01/2023 Requested privileges: <ul style="list-style-type: none"> Level 1 Core Diagnosis, assessment and treatment of Neurologic disorders (per Dr. Ferguson this will always be under Supervision) Maintenance of open airway (currently holds in ICU) 		Management and Decision Support.
V. CHANGE/ADDITION Collaborating/Supervising (5)			
	None		
VI. PRIVILEGE ADDITION/ REVISION			
	None		
VII. PRIVILEGE WITHDRAWAL			
A. Michael Hyde, PA-C	<u>Emergency Medicine</u> <ul style="list-style-type: none"> Withdrawing Moderate Sedation Currently only does Telemedicine 	None	Informational purposes only
VIII. UNACCREDITED FELLOWSHIPS			
	<u>Neurosurgery</u> <ul style="list-style-type: none"> Mohamed Soliman, MD- started 01/25/2023 Application emailed to Andre Monteiro, MD on 01/13/2023 <u>Oral & Maxillofacial Surgery</u> <ul style="list-style-type: none"> Jason Park, MD- started 01/11/2023 	None	Informational purposes only
IX. INITIAL APPOINTMENTS (8)			
Juliane Maciejewski, MD Family Medicine	<ul style="list-style-type: none"> State University of New York at Buffalo MD June 2002 The Christ Hospital and University of Cincinnati College of Medicine Family Medicine Residency July 2002 to June 2005 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.

	<ul style="list-style-type: none"> • Attending Physician – Jericho Road Community Health Center August 2005 to March 2017, Springville Pediatrics April 2017 to present • Joining UBMD Family Medicine Health Center March 2023 • American Board of Family Medicine certified 		
Demetra McIlwain, MD Family Medicine	<ul style="list-style-type: none"> • Ross University School of Medicine MD April 2018 • ECFMG certified July 2018 • Transition of Care Coordinator – Lawndale Christian Health Center Chicago, IL May 2018 to January 2019 • Time gap – looking for employment January 2019 to March 2019 • Accountable Care Analyst – The Greater Buffalo United Accountable Health Network March 2019 to June 2019 • Jacobs School of Medicine Family Medicine Residency June 2019 to June 2022 • Time gap – looking for employment after Residency July 2022 to September 2022 • Family Medicine Physician – Jericho Road Community Health Center September 2022 to present • Joining UBMD Family Health Center March 2023 • American Board of Family Medicine certified 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.

Katelyn Crowley, MD Internal Medicine	<ul style="list-style-type: none"> • St. George's University School of Medicine MD May 2019 • ECFMG certified June 2019 • Yale New Haven Medical Center Waterbury Hospital Internal Medicine Residency June 2019 to June 2022 • Time gap – Moved to Buffalo after Residency, cared for family with health issues June 2022 to January 2023 • Joining UBMD Internal Medicine February 2023 • American Board of Internal Medicine certified 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.
Rhonda Francis, NP Internal Medicine	<ul style="list-style-type: none"> • Davenport University Master of Science in Nursing April 2020 • 23 years nursing experience – Orthopaedics, Medical Surgical, Pediatrics, Long-Term Care and Emergency • Family Nurse Practitioner – Family Choice of WNY December 2020 to December 2021 and Keystone Healthcare Olean General Hospital November 2021 to present • Joining Apogee Physicians March 2023 • Supervising Physician – Dr. Ashvin Tadakamalla (14NP/3PA) • ANCC certified 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.
Rosh-Neke Thomas-Talley, FNP Internal Medicine	<ul style="list-style-type: none"> • D'Youville College Master of Science Family Nurse Practitioner May 2019 • Registered Nurse – Erie County Medical Center Med Surg Telemetry June 2013 to May 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.

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	<p>2016, Critical Care May 2016 to August 2018; Roswell Park Comprehensive Cancer Center June 2017 to February 2020</p> <ul style="list-style-type: none"> • Family Nurse Practitioner - Roswell Park Comprehensive Cancer Center February 2020 to November 2022; General Physician, PC January 2023 to current • Collaborating Physician – Dr. Naheed Alam (1NP/1PA) • ANCC certified 		
Ekrem Maloku, MD Pathology	<ul style="list-style-type: none"> • University of Prishtina School of Medicine, Kosovo, MD December 2001 and Master of Medical Sciences January 2004 • University of Illinois at Chicago Postdoctoral Research Associate January 2004 to May 2010 • ECFMG certificate May 2008 • Northwestern University and Feinberg School of Medicine Psychiatry Residency Internship June 2010 to March 2011 • University of Illinois at Chicago Neuropathology Observership August 2011 to November 2011 • University of Medical Sciences/University of Prishtina Course Instructor for Neuroscience Scientific Methodology December 2011 to June 2012 • Geisel School of Medicine at Dartmouth Research Associate July 2012 to June 2013 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.

	<ul style="list-style-type: none"> • Dartmouth Hitchcock Medical Center Resident Physician in Clinical and Anatomic Pathology June 2013 to June 2016 • German-Kosovan Heimerer College of Health Sciences September 2016 to June 2017 and September 2020 to October 2022 • New York University Langone and Grossman School of Medicine Neuropathology Clinical Fellow July 2017 to August 2019 • Dartmouth Hitchcock Medical Center Pathology/Hematopathology August 2019 to August 2020 • University of Buffalo Medical Center and Jacobs School of Medicine Clinical Assistant Professor and Medical Directory of Neuropathology Service December 2022 to present • American Board of Pathology eligible 		
John Muntz, MD Radiology	<ul style="list-style-type: none"> • Wright State University MD June 1987 • University of Mississippi Radiology Residency July 1987 to June 1991 • Staff Radiologist – Brooks Memorial Hospital July 1991 to May 2022, Blue Ridge Radiology June 2022 to present and Great Lakes Medical Imaging, LLC January to present • American Board of Radiology certified 	The Committee voted, all in favor, to approve the appointment with privileges granted as requested.	Recommendation, via these minutes, to the Medical Executive Committee for approval.

Ravinder Sohal, MD Radiology - VRAD	<ul style="list-style-type: none"> • Tufts University School of Medicine MD May 1994 • UC San Francisco Research Assistant June 1994 to June 1995 • Time gap – worked in film production July 1995 to June 1997 • Alameda Health System Transitional Internship June 1997 to June 1998 • Santa Clara University Radiology Residency July 1998 to June 2002 • Stanford University Neuroradiology Fellowship July 2002 to June 2003 • Radiologist April 2001 to present; Virtual Radiologic Professionals, LLC June 2022 to present • American Board of Radiology certified 	<p>The Committee voted, all in favor, to approve the appointment with privileges granted as requested.</p> <p>Flags were reviewed and application was endorsed by the Chief of Service</p>	Recommendation, via these minutes, to the Medical Executive Committee for approval.
X. TEMPORARY PRIVILEGES (6)	<ul style="list-style-type: none"> • Samara Ferreira, DO Family Medicine – Apogee 1/9/2023 • Kristina Baranyi, NP Psychiatry 1/16/2023 • George Freg, MD Internal Medicine - Locum 1/20/2023 • Naveed Chaudhry, MD Internal Medicine – Locum 1/20/2023 • Arpona Nath, MD Internal Medicine - Locum 1/27/2023 • Nicole Ksiazek, PA-C (Dept. addition) Neurology 2/1/2023 	For informational purposes.	None
XI. REAPPOINTMENTS (35)	See reappointment summary (Attachment B)	The Committee voted, all in favor, to recommend approval of the re-appointments listed with privileges as requested.	Via these minutes, recommendation to Medical Executive Committee for approval.

Highlight: Initiate FPPE

NAME	DEPARTMENT	CATEGORY	OPPE	PRIVILEGES
Nowak, Kevin MD	Anesthesia	Active		
Broderick, Kerryanna MD	Emergency Medicine	Active		
Cirulli-Linde, Francesca FNP Collaborating: Dr. Igoe	Emergency Medicine	AHP		
Donovan, Andrea PA Supervising: Dr. Pugh	Emergency Medicine	AHP		
Jurek, Jeffrey PA Supervising: Dr. Cloud/ER Dr. Anillo/IM	Emergency Medicine Internal Medicine	AHP		
Americhetty, Chandraekh MD	Family Medicine	Active		
Evans, Stephen MD	Family Medicine	Active		
Aquilina, Alan MD	Internal Medicine	C, R, and F		
Bais, Anshu MD	Internal Medicine	Active		
Carlson, Richard MD	Internal Medicine	C, R, and F		
Chou, Richard MD, PhD	Internal Medicine	Active		
Fenire, Mahmoud MD	Internal Medicine	Active		
Fung, Eleanor MD	Internal Medicine Surgery	Active		Adding 2 new privileges in IM: Moderate Sedation (holds In surgery), Endoscopic Ultrasonography.
Matthews, George MD	Internal Medicine	C, R, and F		
Murray, Brian MD	Internal Medicine	Active		Adding 1 new privilege: Thrombolytic Management of Vascular Access.
Sandhu, Annumeet DO	Internal Medicine	Active		
Wolfe, Gil MD	Neurology	Active		Withdrawal Privilege: Admitting
Jones, Joshua MD	Orthopaedic Surgery	Active		
Mazurek, Allison PA Supervising: Dr. Romanowski	Orthopaedic Surgery	AHP		
Young, Paul MD	Otolaryngology	Active		
Cheney, Richard MD	Pathology	Active		
Liu, Lin MD	Pathology	Active		
Yusuf, Yasmin MD	Pathology	Active		
Bortel, Jessica MD	Psychiatry & Behavioral Medicine	Active		Adding Privilege: Level III – Evaluation of children age 11 & under (except in the psychiatric emergency room setting)
Brooks, Victoria MD	Psychiatry & Behavioral Medicine	Active		
Raby, Tatyana PhD	Psychiatry & Behavioral Medicine	AHP		

Highlight: Initiate FPPE

Bevilacqua, Thomas MD	Radiology	Active		Re-Adding Privilege: Level 3: Nuclear Medicine – In vivo therapeutic procedure (Is on radioactive License per Dr. Drumsta)
Novick, Michael MD	RadiologyTeleradiology	Active		
Rai, Surinder DO	RadiologyTeleradiology	Active		
Regenbogen, Victory MD	Radiology	Active		
Rinaldi, James MD	Radiology	Active		
Shatkin, Samuel Md	Surgery	Associate		
Roland, Todd PA Supervising: Dr. Aldridge	Thoracic/Cardiovascular Surgery	AHP		
Gonka-Griffo, Jacquelyn MD	Urology	Active		

XII. AUTOMATIC CONCLUSION	Reappointment Expiration															
1 st Notice	None	For informational purposes.	None necessary.													
2 nd Notice	<u>Internal Medicine</u> <ul style="list-style-type: none">Qureshi, Nazeel MD Letting privileges expire per Apogee. Email.Ruffino, John MD Letting CRF appointment expire. Email	For informational purposes.	None necessary.													
3 rd Notice	None	For informational purposes.	None necessary.													
XIII. PROFESSIONAL PRACTICE EVALUATIONS	<div>January FPPE<table><tr><th>Departments</th><th># completed</th></tr><tr><td>Orthopaedic Surgery</td><td>2</td></tr><tr><td>Pathology</td><td>2</td></tr><tr><td>Internal Medicine</td><td>1</td></tr><tr><td>Surgery</td><td>1</td></tr><tr><td>Emergency Medicine</td><td>1</td></tr></table></div>		Departments	# completed	Orthopaedic Surgery	2	Pathology	2	Internal Medicine	1	Surgery	1	Emergency Medicine	1	All reviewed by the Chief of Service. There were no FPPE’s necessary for the providers who did not meet one or more measures. The providers were notified and metrics will be tracked.	Continue to monitor.
Departments	# completed															
Orthopaedic Surgery	2															
Pathology	2															
Internal Medicine	1															
Surgery	1															
Emergency Medicine	1															

Highlight: Initiate FPPE

	Neurology	1					
	Thoracic/Cardiovascular surgery	1					
	Radiology/Teleradiology	1					
	Urology	3					
	Total	13					
	Total # Left Open	2					
	Total # Closed	11					
	January OPPE						
	Departm ent	Total number of Provider s				# of Providers who met all measures	# of Providers who did not meet one or more measures
	Pathology	23				23	0
	Neuro Sx	Still OPEN					
Ortho Sx	86	84	2				
XIV. OLD BUSINESS							
A. Expirables	<u>Family Medicine</u> <ul style="list-style-type: none">Torres, Carmen, FNP Health Assessment Exp. 1-21-2023 <u>Internal Medicine:</u> <ul style="list-style-type: none">Ahmad, Misbach, MD Health Assessment Exp. 1-18-2023 <u>Psychiatry</u> <ul style="list-style-type: none">Marshall, Dori, MD Infection Control Exp. 1-2-2023			For informational purposes.	None necessary.		
B. DEA, License, Boards	<u>January</u> <ul style="list-style-type: none">DEA- up to date in timeLicense- up to dateBoards- up to date <u>February</u>			For informational purposes.	None necessary.		

Highlight: Initiate FPPE

	<ul style="list-style-type: none"> • DEA-12 • License- 24 • Boards- 3 • Emails have been sent out regarding all items due 		
C. Occupational Health; Division of Family Medicine	<ul style="list-style-type: none"> • At the December 2022 Credentials meeting it was suggested that Occupational Health privileges be available in 3 Departments: Emergency Medicine, Internal Medicine and Family Medicine. The MDSO has updated the forms to reflect this change. • Cheryl Carpenter stated that she will meet with the Chief's of Service (Family Medicine, Emergency Medicine and Internal Medicine) to discuss completing the OPPE process with the addition of the Occupational Health privileges. 	The MDSO will meet with the COS and formulate a process to complete OPPE. The Credentials Committee will be updated as the process progresses.	
D. Privilege reviews (developing bundles)	Privilege forms are under review. The process of "bundling" like privileges or privileges requiring the same education, training and competence is encouraged to support OPPE processes. The Committee requests the support of the Chiefs of Service in this process.	The MDSO will update the Committee as forms are revised	
XIIV. NEW BUSINESS			
A. DEA X Waiver	<ul style="list-style-type: none"> • The Consolidated Appropriations Act of 2023 was signed on December 29, 2022; effectively eliminating the "Data-waiver program". The criteria for suboxone was removed from the privilege forms to reflect this change. • The Committee agreed that the removal of the suboxone privilege was not necessary. Suboxone will remain an individual privilege 	For informational purposes.	None necessary.
B. New Privilege for Internal Medicine- Cardiology	<ul style="list-style-type: none"> • Dr. Izzo has agreed to adding Computed Tomography to the Cardiology privilege form. In return, he has tasked Dr. Glover with updating and bundling the current form. This includes reviewing the privilege criteria. The MDSO has offered to assist Dr. Glover in completing the updates to the privilege form and Dr. Izzo has made suggestions to assist Dr. Glover • The MDSO has confirmed that the required software has been obtained 	The MDSO will update the Credentials Committee as progress is made	None necessary.
C. 2023 Dues	<ul style="list-style-type: none"> • Approximately 900 dues invoices have been sent. Payments have begun to come into the MDSO with 891 remaining 	<p>For informational purposes.</p> <p>The MDSO will keep the Committee updated</p>	None necessary.

Highlight: Initiate FPPE

XIIIV. ADJOURNMENT	The meeting was adjourned at 3:56 pm		
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Respectfully submitted,



Yogesh Bakhai, MD
Chair, Credentials Committee