

ERIE COUNTY MEDICAL CENTER CORPORATION  
SEPTEMBER 22, 2020 MINUTES OF THE  
BOARD OF DIRECTORS REGULAR MEETING

---

Present: Bishop Michael Badger, Ronald Bennett, Scott Bylewski, Anthony J. Colucci, III, Jonathan Dandes, Darby Fishkin, Sharon Hanson, Michael Hoffert, James Lawicki, Jennifer Persico, Thomas J. Quatroche, Jack Quinn, Eugenio Russi, Michael Seaman

Excused: Ronald A. Chapin, Kathleen Grimm, Christopher O'Brien, William Pauly

Also

Present: Donna Brown, Peter Cutler, Andrew Davis, William Flynn, MD, Joseph Giglia, Susan Gonzalez, Al Hammonds, Donna Jones, Pamela Lee, Charlene Ludlow, Keith Lukasik, Brian Murray, MD, Jonathan Swiatkowski, James Turner, Karen Ziemianski

---

I. Call to Order:

The meeting was called to order at 4:34 p.m.

II. Minutes

Upon a motion made by Jennifer Persico and seconded by Bishop Michael Badger, the minutes of the July 25, 2020 regular meeting of the Board of Directors were unanimously approved.

III. Board Presentations

**2021 Budget Presentation**

**Jonathan Swiatkowski, CPA, CGMA, Chief Financial Officer**

Jonathan Swiatkowski presented the 2021 operating and capital budgets as considered and recommended by the Board's Finance Committee. Mr. Swiatkowski also provided an overview of the regulatory budget reporting requirements and how management prepared the proposed budgets for 2021. The approved budgets will be distributed in accordance with applicable law and regulation.

IV. Action Items

Resolution Approving the 2021 Operating and Capital Budgets of the Corporation  
Moved by Jennifer Persico and seconded by Michael Hoffert

**Motion approved unanimously**

Resolution of the Board of Directors of Erie County Medical Center Corporation Approving Use of Certain Funding from the Office of Mental Health

Moved by Jonathan Dandes and seconded by Jennifer Persico

**Motion approved unanimously**

Resolution Receiving and Filing Medical-Dental Staff Meeting Minutes (September)

Moved by Jack Quinn and seconded by Jennifer Persico

**Motion approved unanimously**

Resolution Receiving and Filing Medical-Dental Staff Meeting Minutes (August)

Moved by Jennifer Persico and seconded by Michael Hoffert

**Motion approved unanimously**

Brian Murray, M.D. requested that the Board appoint Anthony DePlato, M.D. as Chief of Anesthesiology.

Moved by Jennifer Persico and seconded by Sharon Hanson

**Motion approved unanimously**

V. Reports of Corporation Management

**Chief Executive Officer and President**

Hospital Update

Thomas Quatroche gave an update on the monthly COVID statistics for the hospital. He reported on the quality initiatives, Journey to Zero Harm and High Reliability Journey. The hospital earned Platinum Level National Recognition for efforts to increase organ donation across the state and the Bariatric Department was awarded the Blue Distinction Award.

Mr. Quatroche reported that Patient Experience scores continue to remain high despite the pandemic and the hospital's occupancy level.

Cindy Bass has initiated a Diversity and Inclusion Program called "This is Home" and will be training groups within the hospital to recognize the importance of cultural awareness. Dr. Quatroche presented ongoing activities that have occurred throughout the organization in an effort to encourage the staff's mental health and attitude.

Dr. Brian Murray and Karen Ziemianski are leading a cohorting initiative in the hospital where all of a team's patients are found on the same floor resulting in greater efficiency and a lowered length of stay.

The ECMC letters are scheduled to be returned to the top of the hospital in the next seven (7) days.

**Chief Financial Officer**

Jonathan Swiatkowski reported that signs of financial recovery continue during the month with higher volumes increase in discharges and emergency room visits. There was a net operating loss of \$1.9 million in August.

VI. Recess to Executive Session – Matters Made Confidential by Law

Moved by Sharon Hanson and seconded by Jennifer Persico to enter into Executive Session at 5:29 p.m. to consider matters made confidential by law, including certain litigation matters, strategic investments, and business plans.

**Motion approved unanimously.**

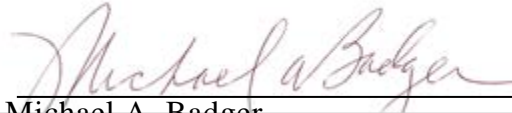
VII. Reconvene in Open Session

Moved by Michael Seaman and seconded by Sharon Hanson to reconvene in Open Session at 5:39 p.m. No action was taken by the Board of Directors in Executive Session.

**Motion approved unanimously**

VIII. Adjournment

Moved by Jonathan Dandes and seconded by Sharon Hanson to adjourn the Board of Directors meeting at 5:41 p.m.



Michael A. Badger  
Corporation Secretary