

ERIE COUNTY MEDICAL CENTER CORPORATION
APRIL 30, 2019 MINUTES OF THE
BOARD OF DIRECTORS REGULAR MEETING
DR. JOSEPH A. ZIZZI, SR. CONFERENCE CENTER

Present: Ronald Bennett, Ronald A. Chapin, Anthony J. Colucci, III, Jonathan Dandes, Darby Fishkin (via phone), Kathleen Grimm, MD, Sharon Hanson, Michael Hoffert, James Lawicki (via phone), Christopher O'Brien, William Pauly, Jennifer Persico, Thomas J. Quatroche, Jack Quinn, Eugino Russi, Michael Seaman

Excused: Bishop Michael Badger, Scott Bylewski

Also

Present: Donna Brown, Peter Cutler, Andrew Davis, Richard Embden, Steven Gary, Joseph Giglia, Susan Gonzalez, Al Hammonds, Donna Jones, Pamela Lee, Charlene Ludlow, Keith Lukasik, Brian Murray, MD, Ashvin Tadakamalla, MD, James Turner, Jaime Upegui, MD, Siva Harsha Yedlapati, MD, Karen Ziemianski

I. Call to Order:

The meeting was called to order at 4:30 p.m.

II. Minutes

Upon a motion made by Sharon Hanson and seconded by Jennifer Persico, the minutes of the March 26, 2019 regular meeting of the Board of Directors were unanimously approved.

III. Board Presentations

Apogee Physicians

Jaime Upegui, MD, Division 2 President

Dr. Jaime Upegui introduced his coworkers, presented an overview of what a hospitalist does and explained how Apogee Physicians serve the patients, the medical staff and the employees at ECMC.

IV. Action Items

Resolution Approving Service Contracts in Excess of One Year

Moved by Jennifer Persico and seconded by Jack Quinn.

Motion approved unanimously

Resolution Receiving and Filing Medical-Dental Staff Meeting Minutes

Moved by Kathleen Grimm and seconded by Michael Hoffert.

Motion approved unanimously

IV. Reports of Corporation Management

Chief Executive Officer and President

Quality

Thomas Quatroche reported that the Joint Commission completed the Chemical Dependency Accreditation Survey resulting in three (3) non-clinical findings. Additionally, 689 employees have responded to the Agency for Healthcare Research and Quality Culture of Safety Survey.

Patient Experience

ECMC celebrated Patient Experience Week with a reception where a Tree Signing Recommitment took place. The Patient Experience team also collaborated with Nursing to host a Patient Advocate Day Reception.

Culture

Employees were given the opportunity to celebrate the 30th Anniversary of the Roger W. Seibel, MD Burn Treatment Center, Doctor's day on April 10th, Donate Life Month, participate in National Walk at Lunch Day and attend an HPV film screening and panel discussion.

Operations

Strategic Planning Sessions were held for the ECMC Board members and for a physician work group. Metz took over food operations on April 6th. A beam-signing was held for the Russell J. Salvatore Atrium.

Volumes continue to be higher than last year but lower than budget. Case Mix Index this year is much higher than last indicating a sicker patient population with extended stays. Quarterly reports indicate an increase in discharges, case mix, ER admissions and surgeries, though short of budget. Additionally, there has been a 40% increase in observation patients.

Chief Financial Officer

A summary of the financial results through March 28, 2019 was briefly reviewed and the full set of these materials are received and filed.

VI. Reports from Standing Committees

- a. **Executive Officers Committee:** Mr. Dandes asked Anthony J. Colucci, III to inform the the Board of its obligation to meet compliance obligations by May 15th. He then thanked Susan Gonzalez for her update on the 2019 Springfest Galae
- b. **Finance Committee:** No report.

- c. **Audit Committee:** No report.
- d. **Building and Grounds Committee:** Ronald Bennett reported that all projects are progressing and scheduled to meet given deadlines.
- e. **Quality Improvement and Patient Safety Committee:** Michael Hoffert reported on the presentations made at the April.

All reports except that of the Performance Improvement Committee meeting are received and filed.

- VII. Recess to Executive Session – Matters Made Confidential by Law
Moved by Jennifer Persico and seconded by Kathleen Grimm, MD, to enter into Executive Session at 5:47 p.m. to consider matters made confidential by law, including certain litigation matters, strategic investments, and business plans.
Motion approved unanimously.
- VIII. Reconvene in Open Session
Moved by Michael Seaman and seconded by Michael Hoffert reconvene in Open Session at 5:48 p.m. No action was taken by the Board of Directors in Executive Session
Motion approved unanimously
- IX. Adjournment
Moved by Michael Seaman and seconded by Christopher O'Brien to adjourn the Board of Directors meeting at 5:50 p.m.



Michael A. Badger
Corporation Secretary