

ERIE COUNTY MEDICAL CENTER CORPORATION

MINUTES OF THE REGULAR MEETING
OF THE BOARD OF DIRECTORS

TUESDAY, NOVEMBER 28, 2017

STAFF DINING ROOM

Voting Board Members Present:	Bishop Michael Badger Douglas H. Baker Ronald Chapin Jonathan Dandes Darby Fishkin Kathleen Grimm, M.D.	Sharon L. Hanson Kevin Hogan Anthony Iacono Thomas P. Malecki, CPA Frank Messiah Michael A. Seaman
Voting Board Member Excused:	Ronald Bennett	Michael Hoffert
Non-Voting Board Representatives Present:	Thomas Quatroche Ph.D. William Pauly Kevin Pranicoff, M.D.	.
Also Present:	Donna Brown A.J. Colucci, III, Esq. Peter Cutler Andrew Davis Leslie Feidt Stephen Gary Susan Gonzalez	Alfred Hammonds Julia Jacobia Charlene Ludlow Brian Murray, M.D. Lorne Steinhart James Turner Karen Ziemianski

I. CALL TO ORDER

Chair Sharon L. Hanson called the meeting to order at 4:30 P.M.

II. APPROVAL OF MINUTES OF OCTOBER 31, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.

Moved by Kevin Hogan and seconded by Douglas Baker.

Motion approved unanimously

IV. ACTION ITEMS

A. Approval of November 2, 2017 Medical/Dental Staff Appointments/Re-Appointments

Moved by Kevin Hogan and seconded by Anthony Iacono.

Motion approved unanimously

V. BOARD PRESENTATION:

DSRIP

AL HAMMONDS, EXECUTIVE DIRECTOR, MCC

Mr. Hammonds provided an overview of Millennium Collaborative Care's (DSRIP) Pay for Performance results covering measurement year 2 and beginning of measurement year 3.

- Millennium has earned nearly 100% of all funds available
- Millennium is a leader in the state on potentially preventable readmissions
- Potentially preventable emergency room visits is an opportunity for improvement
- Early Measurement Year (MY) 3 indicators are showing strong improvement over MY2

VI. BOARD COMMITTEE REPORTS

All reports except that of the Performance Improvement Committee are received and filed in the November 28, 2017 Board book.

VII. REPORTS OF CORPORATION'S MANAGEMENT

President & Chief Executive Officer: Thomas J. Quatroche, Ph.D.

Quality

- CLABSI Task Force – meeting regularly to assure best practice and lower rates.
- CAUDI has seen a significant reduction from 2016 to 2017.
- Water management – confirming that existing plan is appropriate; water restrictions expected to continue into January.
- Meditech provider entry alerts being put into action to improve quality scores.

Patient Experience

- Chosen for HANYS Planetree Patient Experience Collaborative.
- Kindness Coin – coins given throughout the hospital recognizing extraordinary care. Individuals' names are mapped to record good conduct and recognition.
- Kidney Transplant Tree Lighting event to recognize recipients and donors.

Culture

- Shuttle service for employees beginning December 4.
- Adopted MST School – give students a “flavor” for healthcare.
- ECMC EMS Award at Buffalo Fire Department's 127th Annual Ball.

Operations

- Capital Campaign over \$7.5 million.

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- Continue with surge plan – very high volumes through November.
- Landscaping campaign implemented, improving curb appeal.
- Additional employee parking lots have opened.
- OCH OB/GYN expansion completed in the Grider St. Building.
- Primary Care walk-in clinic with expanded hours.
- Discharges continue to be very strong.
- LOS continues to do very well.
- 20% increase in inpatient surgeries.
- October operating profit \$48,000, slightly off budget.
- YTD - \$1.3 million operating income
- \$1.4 million ahead of last year with favorable financial results.

Financial Officer: Stephen Gary

A summary of the financial results through October 31, 2017 and a Quarterly Financial Statement and projected statement of Yearly Cash Flows are in the Board Book.

Mr. Gary reported on the Investment Committee meeting including a review of 3rd quarter performance with ECMCC's Financial Advisor and a review of ECMCC's investment policy. The investment allocations are within policy ranges and no change in the investment policy has been recommended by the Investment Committee.

VIII. RECESS TO EXECUTIVE SESSION – MATTERS MADE CONFIDENTIAL BY LAW

Moved by Anthony Iacono and seconded by Kevin Hogan to enter into Executive Session at 4:55 P.M. to consider matters made confidential by law, including certain litigation matters, strategic investments, and business plans.

Motion approved unanimously

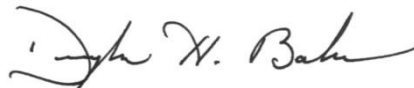
IX. RECONVENE IN OPEN SESSION

Moved by Anthony Iacono and seconded by Michael Seaman to reconvene in Open Session at 5:30 P.M. No action was taken by the Board in Executive Session.

Motion approved unanimously.

X. ADJOURNMENT

Moved by Michael Seaman and seconded by Kevin Hogan to adjourn the Board of Directors meeting at 5:30 P.M.



Douglas H. Baker
Corporation Secretary

Erie County Medical Center
CMO Conference Room

November 2, 2017

CREREDENTIALS COMMITTEE MEETING MINUTES

Committee Members Present:

Yogesh Bakhai, MD	Mark LiVecchi, MD, DMD, MBA
Robert Glover, Jr., MD	Brian Murray, MD, CMO (ex-officio)
Richard Hall, MD, DDS, PhD	Richard Skomra, CRNA
Susan Ksiazek, RPh	Mandip Panesar, MD

Medical-Dental Staff Office and Administrative Members Present:

Cara Burton, Medical-Dental Staff Services Manager; Tara Boone, Medical-Dental Staff Services Coordinator; Judy Fenski, Credentialing Specialist; Kerry Lock, Credentialing Specialist

Guest:

Samuel Cloud, DO

Committee Members Excused:

Erik Jensen, MD Jonathan Marshall, DO

CALL TO ORDER

The meeting was called to order at 3:08pm. The minutes of the October 2017 meeting were endorsed by the Medical Executive Committee and approved by the Board of Directors at their respective meetings last month.

FOR INFORMATION

ADMINISTRATIVE

The Credentials Committee was made aware of recent resignations, application withdrawals, leave requests or conclusions and presents the following names to the Executive Committee for information.

- A. Deceased – none
- B. Applications Withdrawn – Guerman Ermolenko, MD
- C. Application Processing Cessation – none
- D. Automatic Processing Conclusion – (inactive applications > 180 days from date of signature) – none
- E. Resignations

Bezon, Kelsey PA-C	Emergency Medicine	10/24/2017
Franzek, Elizabeth MD	Emergency Medicine	10/26/2017
Keefe, James MD	Internal Medicine	10/11/2017
Ansevin, Carl MD	Neurology	11/01/2017
Guyot, Anne MD	Neurology	11/01/2017
Shneker, Bassel MD	Neurology	11/01/2017
Baetzhoid, Karen PA-C	Orthopaedic Surgery	09/22/2017
DeFrancis, Roy DPM	Orthopaedic Surgery-Podiatry	10/11/2017

FOR INFORMATION

CHANGE IN STAFF CATEGORY

None

FOR OVERALL ACTION

DEPARTMENT CHANGE OR ADDITION

Family Medicine

Anand, Dimple FNP

Collaborating Physician: Dr. Sandhu

Add Internal Medicine

Torres, Carmen NP

Collaborating Physician: Dr. Sandhu

Add Internal Medicine

Wayne, Faith ANP

Collaborating Physician: Dr. Evans

Remove Internal Medicine

ACTION

FOR OVERALL ACTION

CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING

None

FOR OVERALL ACTION

PRIVILEGE ADDITION/REVISION, RECOMMENDED – COMMENTS AS INDICATED

Internal Medicine

Fedkiw, Kimberly FNP

Collaborating physician: Dr. Anillo

Allied Health Professional

- Pneumothorax management, including emergency needle

Fung, Eleanor MD*

Active

Adding Internal Medicine - Gastroenterology Privileges

- Esophageal Manometry/pH Monitoring Ambulatory pH Monitoring
- Balloon tamponade (e.g. Sengstaken/Blakemore) for bleeding esophageal / gastric varices
- Hemostasis of the Upper and Lower GI Tract including Injection Therapy, Bipolar Electrocoagulation, Thermocoagulation, Sclerotherapy, Ligation
- Esophageal Dilation
- Esophageal Prosthesis Placement
- Endoscopic Retrograde Cholangiopancreatography (ERCP) diagnostic and therapeutic
- Endoscopic Sphincterotomy/Papillotomy
- Endoscopic Removal of Biliary/Pancreatic Calculi
- Endoscopic Nasobiliary/Nasopancreatic Drain Placement
- Endoscopic Biliary/Pancreatic Endoprosthesis (Stent) Placement
- Mechanical Lithotripsy of Biliary/Pancreatic Calculi
- Endoscopic Ultrasonography

**Note: Department of Surgery will be responsible for OPPE/FPPE*

Rehabilitation Medicine

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Diina, David ANP Allied Health Professional
Supervising Physician: Dr. LiVecchi
- Staple Removal
- Suture Removal
- Suture/Staple Laceration
- I&D Simple Skin Abscess
- Decannulation/Replacement of Tracheostomy Tube

Orthopaedic Surgery

Castonguay, Andrea PA-C Allied Health Professional
Supervising Physician: Dr. Dyskin
- Immunization (tetanus) or intramuscular injections
- Examine patients in the ER prior to being seen by the surgeon

Surgery

Glick, Philip MD Active
- General Thoracic Surgery
- Esophagoscopy Flexible
- Cervical Node biopsy

McCallion, Eamon RPA-C Allied Health Professional
Supervising Physician: Dr. Lukan
- Peritoneal Lavage Open Method
- Infection, Incision and Drainage
- Wound Culture
- Decubitus Ulcer Management
- Debridement, Excisional
- Negative Pressure Therapy, Including Wound Vac
- Application of Silver Nitrate

PRIVILEGE WITHDRAWAL

None

FOR

INFORMATION

UNACCREDITED FELLOWSHIPS

An off-cycle CD fellow did not complete the newly implemented fellowship application process. Per the Associate Chief of Chemical Dependency, the fellowship is completed effective December 2017 and the fellow will not be applying for ECMC medical-dental staff membership. The above has been noted in the Unaccredited Fellowship file by the Medical-Dental Staff Office and communicated appropriately.

**FOR
INFORMATION**

APPOINTMENT APPLICATIONS, RECOMMENDED— COMMENTS AS INDICATED

INITIAL APPOINTMENTS

Initial Appointments (7)

Family Medicine

Bieniek, Christopher NP Allied Health Professional
Collaborating Physician: Dr. Torres

Elnasser, Dilafroz NP Allied Health Professional

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Collaborating Physician: Dr. Evans

Internal Medicine

Brindisi, Joseph NP Allied Health Professional

Collaborating Physician: Dr. Sandhu

Internal Medicine – Hospitalist

Komarova, Irina MD Active

Oral and Maxillofacial Surgery

White, Gregory DDS Active

Psychiatry

Riaz, Usman MD Active

Rehabilitation Medicine

Boucher, George MD Active

FOR OVERALL

ACTION

REAPPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED

Reappointment Review (61)

Anesthesiology

Duffy, Brian MD Active

Dentistry

Hinchy, Nicole DDS Active

Korff, Kathryn DDS Active

McLean, Terrence DDS Active

Miller, Raymond DDS Active

Rossitto, Rachael DDS Active

Emergency Medicine

Ellis, David MD Active

Igoe, Gerald MD Active

Family Medicine

Glick, Myron MD Courtesy, Refer & Follow

Hazel, Susanne FNP Allied Health Professional

Collaborating Physician: Dr. S. Evans

Sawyer, Rita FNP Allied Health Professional

Collaborating Physician: Dr. Azadfard

Internal Medicine

Bakhai, Smita MD, MPH Active

Berchou, Kelly MD Courtesy, Refer & Follow

Burkard, Paula MD, PhD Active

Desai, Ravi MD Active

Elkin, Peter MD Active

Fedkiw, Kimberly FNP Allied Health Professional

Collaborating Physician: Dr. Anillo

Kozlowski, Lisa MD Courtesy, Refer & Follow

Mahrn, Khalid MD Active

Novak, Jan MD Active

Pendyala, Prashant MD Active

Spyche, Laura ANP Allied Health Professional

Collaborating Physician: Dr. Pendyala

Sturm, Tracy FNP Allied Health Professional

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<i>Collaborating Physician: Dr. Claus</i>	
Zizzi, Joseph Jr. MD	Active
<u>Laboratory Medicine</u>	
Lehman, Leorosa MD	Active
<u>Neurosurgery</u>	
Castiglia, Gregory MD	Active
Moreland, Douglas MD	Active
<u>Obstetrics & Gynecology</u>	
Brebnor, Angelle MD	Active
<u>Oral & Maxillofacial Surgery</u>	
Frawley, Thomas DDS	Associate
Nagai, Michael DDS, MD	Courtesy, Refer & Follow
Sindoni, Frank DDS, MD	Active
<u>Orthopaedic Surgery</u>	
Castonguay, Andrea PA-C	Allied Health Professional
<i>First Assist & Supervising Physician: Dr. Dyskin</i>	
Davidson, David DPM	Active
DiPaola, Matthew MD	Active
Dyskin, Evgeny MD	Active
Falcone, Joseph MD	Active
Peterson, Andrew PA-C	Allied Health Professional
<i>Supervising Physician: Dr. Rauh</i>	
<u>Pathology</u>	
Paterson, Joyce MD	Active
<u>Psychiatry & Behavioral Medicine</u>	
Adragna, Michael MD	Active
Brooks, Victoria MD	Active
Hanrahan, Laura MD	Active
Leo, Raphael MD	Active
Park, Seung-Kyoon MD	Active
<u>Radiology</u>	
Drumsta, Douglas MD	Active
Dym, Jean-Paul MD	Active
Gutstein, Laurie MD	Active
Phillies, Gregory MD	Active
Postal, Eric MD	Active
Pratt, Alan MD	Active
Ruocco, Martin MD	Active
Turaif, Najat MBBS	Active
Turner, James MD	Active
<u>Rehabilitation Medicine</u>	
Celotto, Steven DC	Allied Health Professional
Diina, David ANP	Allied Health Professional
<i>Collaborating Physician: Dr. LiVecchi</i>	
Frank, Thomas DC	Allied Health Professional
<u>Surgery</u>	
Dryjski, Maciej MD	Active
Glick, Philip MD	Active

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McCallion, Eamon PA-C <i>First Assist & Supervising Physician: Dr. Lukan</i>	Allied Health Professional
Wiles, Charles MD	Active
<u>Urology</u>	
DeBerry, John MD	Active
Pranikoff, Kevin MD	Active

FOR OVERALL

ACTION

PROVISIONAL APPOINTMENT REVIEW, RECOMMENDED

The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated.

Provisional to Permanent Staff

Provisional Period Expires 11/27/2017

Internal Medicine

Glover Jr., Robert F. MD	Active
Gupta, Anu MD	Active
Meng, Jennifer PA-C	Allied Health Professional
Ramos, Emilio MD	Active
Sivalingam, Devamohan MD	Active
Spyche, Laura ANP	Allied Health Professional

Orthopaedic Surgery

Kish, Mary Jo ANP	Allied Health Professional
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Pathology

Bhalla, Amarpreet MD	Active
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The future January 2018 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement.

FOR OVERALL

ACTION

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FIRST NOTICE

Internal Medicine

Kotowski, Adam MD

Courtesy, Refer & Follow

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, SECOND NOTICE

Internal Medicine

Cunningham, Eugene MD

Active

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FINAL NOTICE

None

OLD BUSINESS

Privilege Forms

Privilege Addition – Internal Medicine/Cardiology

The Credentials Committee endorsed the addition of the Insertion of Loop Recorder privilege pending further discussion amongst the Cardiology Division regarding the credentialing criteria.

INTERNAL MEDICINE - CARDIOLOGY

LEVEL II PROCEDURAL PRIVILEGES

Insertion of Loop Recorder (ILR)

Criteria: The first 5 insertions performed under the supervision of either the manufacturer’s representative or a physician credentialed in the insertion of loop recorders.

Privilege Addition - General Surgery/GI Privileges

The Credentials Committee endorsed the addition of 2 new privileges (below) to be added to the Surgery form as written with potential revisions to the criteria after further review with the Surgery COS and by members of the Credentials Committee. A new surgeon that has completed an Advanced Therapeutic Endoscopy and Gastrointestinal Surgery Fellowship will be requesting these privileges at next meeting.

GENERAL SURGERY*

ENDOSCOPIES

Requested	Recommended	Procedure
by applicant	by Chief of Service	
Y / N	Y / N	

Advanced Endoscopic Procedures

Requires documentation of procedure specific training and mentoring to be determined by Chief of Service

<input type="checkbox"/>	<input type="checkbox"/>	k) Per-Oral Endoscopic Myotomy (POEM)
<input type="checkbox"/>	<input type="checkbox"/>	l) Endoscopic Mucosal and Submucosal Resection (EMSR)

Combined AHP Forms

The below three departments have adopted the new combined NP/PA format. There are no substantive changes to the departmental privileges as part of this re-formatting.

- Neurology
- Psychiatry
- Rehabilitation Medicine

Temporary Privileges

The temporary privileges tracker was reviewed for the committee, noting the privileges granted since the last meeting. The quality control checks confirmed that all were executed in full compliance with policy.

FOR OVERALL ACTION

NEW BUSINESS

Dues Report

The MDSO reported to the committee that all 2017 staff dues have been collected.

Forms

For improved ease of use, an initial provider application has been created in writable PDF format.

NPDB Reporting Requirements

Effective September 2017, the NPDB revised its Guidebook, expanding the criteria for reporting adverse clinical privileges actions. Though it appears that ECMC's policies are in full compliance with these standards, organizations have been advised to review their bylaws accordingly. This item has been flagged for the next Bylaws Committee to involve our legal counsel in a reconciliation of the bylaws against this updated guidance and current NYS requirements and to render an opinion of whether the bylaws are in need of revision and if so, assist with the language.

TerraceView

The committee was updated regarding the issues surrounding identifying a collaborating physician for a Psychiatry Nurse Practitioner.

FOR INFORMATION

OPEN ISSUES

Board Certification

=The MDSO staff followed up on the Orthopaedic Surgeon whose board certification lapsed and confirmed he sat for the American Board of Spinal Cord Injury in October 2017; close from agenda.

=The MDSO awaits confirmation of the resignation of two Oral Maxillo-Facial Surgeons who have relayed that they will not be pursuing board certification.

Expireables

The MDSO awaits direction from the CSO regarding the Mandated Reporter requirements from the Justice Center.

Onboarding Tool

No Update; the tool now can no longer be accessed from the Medical-Dental Staff Office page, limiting its use by those outside of the MDSO.

FOR

INFORMATION

OTHER BUSINESS

FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)

FPPE (Focused Professional Practice Evaluation) (1)

Radiology (1)

OPPE (Ongoing Professional Practice Evaluation) (94)

Otolaryngology 2

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Oral Max 20
Neurology 1
Urology 8
Chiropractic 9
Rehab 8
ED 46

FOR

INFORMATION

ADJOURNMENT

With no other business, a motion to adjourn was received and carried at 4:10 PM.
Respectfully submitted,



Yogesh Bakhai, MD
Chairman, Credentials Committee

Att.