

ERIE COUNTY MEDICAL CENTER CORPORATION

MINUTES OF THE REGULAR MEETING  
OF THE BOARD OF DIRECTORS

TUESDAY, JUNE 27, 2017

STAFF DINING ROOM

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Voting Board Members Present:	Bishop Michael Badger Douglas H. Baker Ronald Bennett Ronald Chapin Jonathan Dandes Darby Fishkin	Kathleen Grimm, M.D. Sharon L. Hanson Anthony Iacono Thomas P. Malecki, CPA Michael A. Seaman
Voting Board Member Excused:	Michael Hoffert Kevin Hogan	Frank Mesiah
Non-Voting Board Representatives Present:	Thomas Quatroche Ph.D. James Lawicki	Kevin Prantikoff, M.D.
Also Present:	Donna Brown A.J. Colucci, III, Esq. John Cumbo Peter Cutler Andrew Denning Stephen Gary	Susan Gonzalez Al Hammonds Brian Murray, M.D. Jim Turner Karen Ziemianski

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**I. CALL TO ORDER**

Chair Sharon L. Hanson called the meeting to order at 4:30 P.M.

Tom Quatroche, CEO, thanked and congratulated Andrew Denning for his quick actions to avert further damage to our recent cyberattack on ECMC's computer system.

**II. APPROVAL OF MINUTES OF MARCH 28, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.**

Moved by Jon Dandes and seconded by Thomas Malecki

**Motion approved unanimously**

**APPROVAL OF MINUTES OF APRIL 25, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.**

Moved by Jon Dandes and seconded by Ronald Chapin.

**Motion approved unanimously**

**APPROVAL OF MINUTES OF MAY 23, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.**

Moved by Jon Dandes and seconded by Anthony Iacono.

**Motion approved unanimously**

**III. BOARD PRESENTATION:**

**DSRIP BUDGET**

**AL HAMMONDS, MCC EXECUTIVE DIRECTOR:**

Al Hammonds provided an overview of the DSRIP Budget from the beginning of April 1, 2015 through March 31, 2021 and the assumptions made in recommending the current year budget. The Board of Directors consider approving the current DSRIP budget at today's board meeting.

**TRAUMA CENTER AND ED UPDATE**

**ANDY DAVIS, CHIEF OPERATING OFFICER:**

Andy Davis provided a comprehensive update on the ED expansion project. The updated ED will be a 54,000 sq. ft. building with 50 emergency stations, 4 trauma resuscitation suites and will focus on patient-centered care and privacy. The helipad will have a dedicated roof-top elevator directly into the four new trauma resuscitation suites. Projected timeline calls for construction commencement in September/October 2017 and a completion date in late 2019. Mr. Davis answered questions from the board members concerning timing, cost and planning.

**WYOMING COUNTY COMMUNITY HEALTH SYSTEM AFFILIATION UPDATE**

**ANDY DAVIS, CHIEF OPERATING OFFICER:**

Andy Davis provided an overview of the collaboration with Wyoming County Community Hospital System (WCCHS). The goal is to strengthen and enhance the relationship between WCCHS and ECMCC. There are current agreements being finalized with ECMCC and/or Kaleida Health relating to ENT, surgery, Allergy Services, Nephrology services, ED, Urology, Obstetrics, General Surgery and Primary Care. Administrative and other services will also be provided to WCCHS.

**IV. ACTION ITEMS**

A. A Resolution of the Board of Directors Approving Millennium Collaborative Care Budget

Moved by Anthony Iacono and seconded by Jon Dandes.

**Motion approved unanimously**

B. Approval of June 1, 2017 Medical/Dental Staff Appointments/Re-Appointments

Moved by Anthony Iacono and seconded by Michael Seaman

**Motion approved unanimously**

**V. BOARD COMMITTEE REPORTS**

All reports except that of the Performance Improvement Committee are received and filed in the June 27, 2017 Board book.

**VI. REPORTS OF CORPORATION'S MANAGEMENT**

President & Chief Executive Officer: Thomas J. Quatroche, Ph.D.

Quality

- Received the AHA Gold Plus award for CHF (Congestive Heart Failure) and Stroke
- Received the Beacon Silver Award for MICU
- Terrace View received 4 Stars from CMS
- OMH Onsite Survey for three-year accreditation
- CARF Survey
- NYS Lab Survey
- UNOS Survey – surveyors communicated that they were very impressed and that this was a dramatic improvement.
- Transplant COINS project
- Grider Family PCMH Level 3 Certification

Patient Experience

- Enforced appropriate parking in patient lot.
- Dietary kicked off the first Patient Experience Committee.
- All Patient Experience Greeters are in uniform.
- Expanded wheelchair access
- Patient Portal enrollment has exceeded our 2017 goal, earning \$600,000

Culture

- Nursing Week
- Mental Health Awareness Month
- EMS Week
- Trauma Survivor Week
- Corporate Challenge
- Super Hero Event
- Wellness Fair
- Mayor's Senior Wellness Fair at Canisius College – "Falls" booth
- "Let's Not Meet by Accident" presented to over 700 students
- Mary Molly Shea, RN, Clinical Investigator, appointed to NYS Nursing Board
- Paul Quesinberry, RN, Stroke Program Coordinator nominated for Nurse of Distinction; Beth Weslow, RN, BSN, CMSRN, Medical Surgical Nurse nominated for Outstanding Staff Nurse by the Professional Nurses Association
- Springfest 2017 – 1,700 people attended, including 320 employees who were able to attend due to the generosity of the ECMC Board, Foundation Board and Executive Team.

Operations

- Computer system close to fully functional
- Capital Campaign has reached commitments totaling \$3 million
- CON approved for Trauma Center and Emergency Department
- Summer surge plan implemented
- A dedicated Observation Hospitalist has been engaged.
- Hired new oncologist and orthopaedic surgeon
- Over 800 employees educated for Cultural Competency/Health Literacy through DSRIP

Chief Financial Officer: Stephen Gary

A summary of the financial results through April 30, 2017 and a Quarterly Financial Statement and projected statement of Yearly Cash Flows are attached in the Board Book for review.

Chief Medical Officer: Brian Murray, MD

Dr. Murray provided a summary of the presentations at a recent Quality Improvement Committee meeting.

- Chemical Dependency – Dr. Reza Azadfard, Chief of Service, Chemical Dependency, presented withdrawal and stabilization services annual report in 2016. Patient satisfaction scores for withdrawal and stabilization and inpatient were presented showing very high satisfaction rates. Lowest scores were cleanliness and satisfaction with food.
- Neurology – Richard Ferguson, MD and Paul Quesinberry, RN presented an overview of stroke and neurology services at ECMC. Dr. Ferguson outlined the advancements that have been made in the diagnosis of stroke over the last few years. Utilizing appropriate screening techniques is essential. Future improvements planned include outpatient CardioNet monitoring to detect atrial fibrillation, increase stroke clinic days per month for improved patient access, obtain follow up 30 days post discharge data and enhance community awareness of stroke symptoms and prevention.
- Organ Donor Procurement: Cheryl Nicosia, RN, Nurse Coordinator of the organ donation program at ECMC, provided an update on our relationship with UNYTS and organ procurement. To date in 2017, there have been 8 organ donors at ECMC. Goals include a continued education with staff to improve understanding of the process of organ donation.

**VII. RECESS TO EXECUTIVE SESSION – MATTERS MADE CONFIDENTIAL BY LAW**

Moved by Douglas Baker and seconded by Anthony Iacono to enter into Executive Session at 5:20 P.M. to consider matters made confidential by law, including certain compliance-related matters, strategic investments, and business plans.

**Motion approved unanimously**

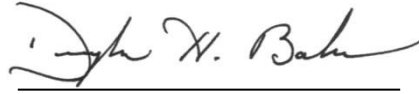
**VIII. RECONVENE IN OPEN SESSION**

Moved by Douglas Baker and seconded by Bishop Michael Badger to reconvene in Open Session at 5:22 P.M. No action was taken by the Board in Executive Session.

**Motion approved unanimously.**

**IX. ADJOURNMENT**

Moved by Douglas Baker and seconded by Ronald Chapin to adjourn the Board of Directors meeting at 5:22 P.M.

A handwritten signature in cursive script, reading "Douglas H. Baker". The signature is written in black ink and is positioned above a horizontal line.

Douglas H. Baker  
Corporation Secretary

**A Resolution of the Board of Directors Approving  
Millennium Collaborative Care Budget**

Approved June 27, 2017

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WHEREAS, Erie County Medical Center Corporation (the "Corporation") is the lead applicant of the Millennium Collaborative Care ("MCC") Performing Provider System ("PPS") established under New York State's Delivery System Reform Incentive Payment ("DSRIP") program; and

WHEREAS, the Corporation has engaged Millennium PPS Management, LLC, as a central services organization to provide project management, administrative services, and staffing services with respect to MCC PPS pursuant to a Governance Agreement effective September 30, 2015; and

WHEREAS, in accordance with Section 5.2 of the Governance Agreement, the Corporation must approve all MCC PPS annual capital and operating budgets; and

WHEREAS, the MCC Finance Committee has prepared and the MCC Board of Managers has approved MCC's attached budget for DSRIP year three (2017-2018), and now seeks the Corporation's approval of the budget.

NOW, THEREFORE, the Board of Directors resolves as follows:

1. Based upon the recommendation of the MCC Finance Committee and Board of Managers, the Corporation hereby ratifies and approves the attached budget.
2. The Corporation and MCC are authorized to do all things necessary and appropriate to implement this resolution.
3. This resolution shall take effect immediately.



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Douglas H. Baker  
Corporation Secretary

Erie County Medical Center  
CMO Conference Room

Thursday, June 1, 2017

**CREDENTIALS COMMITTEE MEETING MINUTES**

**Committee Members Present:**

Yogesh Bakhai, MD	Mandip Panesar, MD
Robert Glover, Jr., MD	Richard Skomra, CRNA
Brian Murray, MD, CMO (ex-officio)	Susan Ksiazek, RPh

**Medical-Dental Staff Office and Administrative Members Present:**

Cara Burton, Medical-Dental Staff Services Manager; Tara Boone, Medical-Dental Staff Services Coordinator; Judy Fenski, Credentialing Specialist; Kerry Lock, Credentialing Specialist

**Guest:**

Samuel Cloud, DO

**Committee Members Excused:**

Richard Hall, MD, DDS, PhD  
Erik Jensen, MD  
Mark LiVecchi, MD, DMD, MBA  
Jonathan Marshall, DO

**CALL TO ORDER**

The meeting was called to order at 3:07 by Dr. Bakhai. The April business items and May Credential Committee minutes were reviewed and approved by the Board of Directors.

**ADMINISTRATIVE**

The Credentials Committee was made aware of recent resignations, application withdrawals, leave requests or conclusions and presents the following names to the Executive Committee for information.

- A. Deceased – none
- B. Applications Withdrawn – none
- C. Application Processing Cessation – none
- D. Automatic Processing Conclusion – (inactive applications > 180 days from date of signature) – none
- E. Resignations:

DePlato, Anthony MD	Anesthesiology	08/21/2017
Barandeh, Farda PA-C	Emergency Medicine	04/20/2017
Snyder, Teresa FNP	Family Medicine	04/20/2017
Woods, Kara PA-C	Family Medicine	04/03/2017
Lohr, Noelle ANP	Internal Medicine	05/28/2017
Zachariah, Mareena MD	Internal Medicine	06/01/2017
Ionescu, Adina MD	Obstetrics & Gynecology	07/01/2017
Femia, Ronald MD	Radiology	04/09/2017



**FOR INFORMATION**

**CHANGE IN STAFF CATEGORY**

None

**FOR OVERALL ACTION**

**DEPARTMENT CHANGE OR ADDITION**

**Internal Medicine**

Venuto, Lisa PA-C – ADD – Family Medicine

*Supervising Physician: Dr. M. Azadfar*

Allied Health Professional

Minhas, Parveen ANP - ADD - Surgery

Allied Health Professional

*Collaborating Physician: S. Patel, MD*

**FOR OVERALL ACTION**

**CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING**

**Internal Medicine**

Ford, Daniel PA-C

*Supervising Physician: G. Vaidyanathan, MD*

Allied Health Professional

**Surgery**

Minhas, Parveen ANP

Allied Health Professional

*Collaborating Physician: S. Patel, MD*

Komornicki, Isabel ANP

Allied Health Professional

*Collaborating Physician: J. Jordan, MD*

**FOR OVERALL ACTION**

**PRIVILEGE ADDITION/REVISION, RECOMMENDED – COMMENTS AS INDICATED**

**Orthopaedic Surgery**

Jordan, Kelly PA-C

*Supervising Physician: L. Bisson, MD*

Allied Health Professional

- Immunization (tetanus) or intramuscular injections
- I&D of uncomplicated abscess

**FOR OVERALL ACTION**

**PRIVILEGE WITHDRAWAL**

None

**FOR INFORMATION**

**FOR**

**APPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED**

**INITIAL APPOINTMENTS**

**Initial Appointments (10) \***

**Anesthesiology**

Juncewicz, Edmund DO

Active

**Family Medicine**

Alicandri, Darren MD

Active

ERIE COUNTY MEDICAL CENTER CORPORATION

Amitrano, Loretta FNP <i>Collaborating Physician: Dr. J. Rajeswary</i>	Allied Health Professional
Arida, Theresa FNP <i>Collaborating Physician: Dr. S. Evans</i>	Allied Health Professional
Leiser, Elizabeth ANP <i>Collaborating Physician: Dr. S. Evans</i>	Allied Health Professional
Silliman, Carrie FNP <i>Collaborating Physician: Dr. J. Rajeswary</i>	Allied Health Professional
<b><u>Orthopaedic Surgery</u></b>	
Cullen, Kyle PA-C <i>Supervising Physician: Dr. L. Clark</i>	Allied Health Professional
Weeks, Josuha PA-C <i>Supervising Physician: Dr. W. Wind</i>	Allied Health Professional
<b><u>Pathology</u></b>	
Baqai, Saad MD	Active
<b><u>Radiology – Teleradiology</u></b>	
Griffith, Gillian MD	Active

*\*The committee recommended the review of one of the new appointment dossiers by the Practitioner Wellness Committee*

**FOR OVERALL ACTION**

**REAPPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED**

**REAPPOINTMENT REVIEW (43)**

<b><u>Anesthesiology</u></b>	
Brock, Carole CRNA	Allied Health Professional
Brundin, Douglas CRNA	Allied Health Professional
Davis, Howard MD	Active
Nice, Kimberly CRNA	Allied Health Professional
Plotkin, Scott MD	Active
Rizzo, Heather CRNA	Allied Health Professional
<b><u>Dentistry</u></b>	
Dunn, Mary DDS	Courtesy, Refer & Follow
<b><u>Emergency Medicine</u></b>	
Cloud, Samuel DO	Active
Pugh, Jennifer MD	Active
<b><u>Family Medicine</u></b>	
Blondell, Richard MD	Active
<b><u>Internal Medicine</u></b>	
Ananthan, Dinesh MD	Active
Bhatnagar, Jyotsna MD	Active
Case, Joshua MD	Active
Ebling, Nancy DO	Courtesy, Refer & Follow
Ford, Daniel PA-C <i>Supervising Physician: Dr. G. Vaidyanathan</i>	Allied Health Professional
Grimm, Kathleen MD	Active
Gundroo, Aijaz MD	Active
Konikoff, Karen FNP <i>Collaborating Physician: Dr. J. Zizzi</i>	Allied Health Professional
Mendu, Anuradha MD	Active

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Meras, Larisa MD	Active
Mishra, Archana MD	Courtesy, Refer & Follow
Rashed, Abdulqwai MD	Active
Stehlik, Edward MD	Courtesy, Refer & Follow
Venuto, Rocco MD	Active
Wadhwani, Jai MD	Active
Zimmerman, Kenneth MD	Courtesy, Refer & Follow
<b><u>Neurosurgery</u></b>	
Siddiqui, Adnan MD	Active
<b><u>Oral &amp; Maxillofacial Surgery</u></b>	
Boyczuk, William DDS, MD	Active
Ridolfo, Bruce DMD	Courtesy, Refer & Follow
Rodems, Fred DDS	Active
<b><u>Orthopaedic Surgery</u></b>	
Baetzhold, Karen PA-C	Allied Health Professional
<i>First Assist: Supervising Physician: P. Paterson, MD</i>	
Ber, Leon DPM	Courtesy, Refer & Follow
Jordan, Kelly PA-C	Allied Health Professional
<i>Supervising Physician: L. Bisson, MD</i>	
Kelly, James MD	Active
Ritter, Christopher MD	Active
<b><u>Pathology</u></b>	
Soofi, Yousef MD	Active
<b><u>Psychiatry and Behavioral Medicine</u></b>	
Deakin, Christopher MD	Courtesy, Refer & Follow
<b><u>Radiology</u></b>	
Hoffman, Kira PA-C	Allied Health Professional
<i>Supervising Physician: J. Marshall, DO</i>	
Ziembiec, Asha MD	Active
<b><u>Surgery</u></b>	
Komornicki, Isabel ANP	Allied Health Professional
<i>Collaborating Physician: J. Jordan, MD</i>	
Minhas, Parveen ANP	Allied Health Professional
<i>Collaborating Physician: S. Patel, MD</i>	
Zynda, Elizabeth ANP	Allied Health Professional
<i>Collaborating Physician: L. Kayler, MD</i>	
<b><u>Thoracic/Cardiovascular Surgery</u></b>	
Aldridge, Janerio MD	Associate

**FOR OVERALL**

**ACTION**

***PROVISIONAL APPOINTMENT REVIEW, RECOMMENDED***

The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated.

<b>June 2017 Provisional to Permanent Staff</b>	<b>Provisional Period</b>
<b>Ends</b>	

**Anesthesiology**

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McKeever, Ashley CRNA	Allied Health Professional	06/28/2017
<b>Dentistry</b>		
Ayoub, Fadi DDS	Active	06/28/2017
Davidow, Peter DDS	Active	06/28/2017
<b>Internal Medicine</b>		
Ananthan, Dinesh MD	Active	06/28/2017
Imam, Hannan PA-C	Allied Health Professional	06/28/2017
Pack, Aaron ANP	Allied Health Professional	06/28/2017
<b>Neurology</b>		
Glover, Robert L. MD	Active	06/28/2017
<b>Radiology</b>		
Drumsta, Douglas MD	Active	06/28/2017
Hecht, Adam MD	Active	06/28/2017
LoStracco, Thomas MD	Active	06/28/2017
<b>Surgery</b>		
Komornicki, Isabel ANP	Active	06/28/2017

*The future August 2017 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement.*

**FOR OVERALL**

**ACTION**

**AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FIRST NOTICE**

**Dermatology**

Paolini, Tara MD

**Family Medicine**

Glasgow, Patrick MD

**Internal Medicine**

Batra, Manav MD

Bent-Shaw, Luis MD

Gayles, Kenneth MD

**Psychiatry and Behavioral Medicine**

Gokhale, Vinayak, MD

Sengupta, Sourav MD

**AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, SECOND NOTICE**

**Ophthalmology**

Knapp, Russell MD

**Surgery**

Savo, Mark MD

**AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FINAL NOTICE**

**Radiology**

DeZastro, Timothy MD

**FOR OVERALL**

**ACTION**

**OLD BUSINESS**

**Office Operations**

ERIE COUNTY MEDICAL CENTER CORPORATION

The Medical-Dental Staff Office has been unable to run the second notice dues report. A report will be run and past due invoices will be mailed out as soon the credentialing software is available.

**TEMPORARY PRIVILEGES**

All temporary privileges issued since the last meeting, with the justification of need for each, were reviewed for the committee. The quality control checks confirmed that all were executed in full compliance with policy.

**FOR OVERALL ACTION**

***NEW BUSINESS***

**Unaccredited Fellowship Programs**

S. Ksiazek provided the committee with information regarding two fellows who will be entering a non-accredited Spine Fellowship. While the Fellow training will be primarily at Kaleida Health, they will also be scheduled to train at the Erie County Medical Center. She is working with the practice plan researching if limited permits can be issued to both sites and requested that the Medical-Dental Staff Office create a line on the agenda. S. Ksiazek has reached out to Kaleida Health to align processes for consistency. Dr. Cloud has drafted a policy on the topic.

**Intra-Operative Monitoring**

C. Burton provided the committee with preliminary information regarding intra-operative impulse monitoring privileges. Additional detail will be provided to the committee next month.

**Surveys**

The Commission on Accreditation of Rehabilitation Medicine audit is scheduled for next Monday and Tuesday. The Medical-Dental Staff Office has prepared the files for review.

**FOR OVERALL ACTION**

***OPEN ISSUES***

**Social Security Death Master File**

There were no updates regarding the Social Security Death Master File.

**NYS Dentistry Law**

The Medical-Dental Staff Office has not yet received an update from Oral & Maxillo-Facial Surgery COS regarding additional sedation certification requirements for to the NYS Dentistry Laws that go into effect July 1, 2017.

**FOR INFORMATION**

***OTHER BUSINESS***

**FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)**

**FPPE (Focused Professional Practice Evaluation) (0)**

**OPPE (Ongoing Professional Practice Evaluation) (36)**

Dentistry	1
Neurosurgery	1
Ophthalmology	1
Plastic Rec. Surg.	1
Psychiatry	1
Radiology	31

**FOR INFORMATION**

***ADJOURNMENT***

With no other business, a motion to adjourn was received and carried at 4:05 PM.  
Respectfully submitted,

A handwritten signature in dark ink, appearing to read "Yogesh Bakhai". The signature is written in a cursive style with a large initial "Y".

Yogesh Bakhai, MD  
Chairman, Credentials Committee

Att.