

MINUTES OF THE REGULAR MEETING
OF THE BOARD OF DIRECTORS
TUESDAY, MARCH 28, 2017
STAFF DINING ROOM

Voting Board Members Present:	Bishop Michael Badger Douglas H. Baker Ronald Bennett Ronald Chapin Jonathan Dandes Kathleen Grimm, M.D. Sharon L. Hanson	Michael Hoffert Kevin M. Hogan, Esq Anthony Iacono Thomas P. Malecki, CPA Frank Mesiah Michael A. Seaman
Voting Board Members Excused:	Kevin E. Cichocki, D.C.	Darby Fishkin
Non-Voting Board Representatives Present:	Jim Lawicki Kevin Prantikoff, M.D.	Thomas Quatroche
Also Present:	Donna Brown A.J. Colucci, III, Esq. Janique Curry Peter Cutler Leslie Feidt Stephen Gary	Al Hammonds Julia Culkin-Jacobia Jarrod Johnson Brian Murray James Turner

I. CALL TO ORDER

Chair, Sharon Hanson called the meeting to order at 4:30 P.M.

A special certificate was awarded to first responders in our community who provided care to a 3-month old infant. The young child was cared for and stabilized at ECMC. The child is doing well.

II. APPROVAL OF MINUTES OF FEBRUARY 28, 2017 REGULAR BOARD MEETING.

Moved by Jonathan Dandes and seconded by Michael Seaman.

Motion approved unanimously.

III. ACTION ITEMS

A. Resolution of the Board of Directors Approving CREPS Participation
Moved by Kathleen Grimm, MD and seconded by Michael Seaman.
Motion Approved Unanimously.

B. Resolution Receiving and Filing the 2016 Annual Audit Report
Moved by Bishop Michael Badger and seconded by Michael Hoffert.
Thomas Malecki abstained.
Motion Approved Unanimously.

C. Resolution of the Board of Directors Approving 2016 Annual Report.
Moved by Michael Hoffert and seconded by Ronald Bennett.
Motion Approved Unanimously.

D. Resolution of the Board of Directors Approving Annual Items for Annual Review.
Moved by Ronald Bennett and seconded by Kathleen Grimm, M.D.
Motion Approved Unanimously

Resolution of the Board of Directors Approving Property Disposal Guidelines of Hospital Property
Moved by Jonathan Dandes and seconded by Michael Seaman
Ronald Bennett abstained
Motion Approved Unanimously.

Resolution to Approve the Procurement Policy Guidelines As Presented.
Moved by Michael Hoffert and seconded by Anthony Iacono
Motion Approved Unanimously.

E. Resolution Supporting Verified Level 1 Trauma Center.
Moved by Kathleen Grimm and seconded by Anthony Iacono.
Motion Approved Unanimously.

F. Resolution Approving Construction Manager for Emergency Department Modernization.
Moved by Jonathan Dandes and seconded by Kathleen Grimm, MD.
Motion Approved Unanimously.

G. Approval of March 2, 2017 Medical/Dental Staff Appointments/Re-Appointments.

Moved by Frank Mesiah and seconded by Jonathan Dandes.

Motion Approved Unanimously.

IV. BOARD COMMITTEE REPORTS

All reports except that of the Performance Improvement Committee are received and filed in the March 28, 2017 Board book.

V. REPORTS FROM STANDING COMMITTEES:

A. President & CEO Report: Thomas J. Quatroche, Ph.D.

Quality

- ECMC Internal Medicine Center has been officially awarded NCQA Patient Centered Medical Home Level 3 status, earning an impressive 97 out of 100 total available points.
- Completion of NYSDOH Dialysis Survey
- Completion of Lab Survey
- Completion of OMH Survey

Patient Experience

- Most recent Hospital Compare scores exceed New York State benchmarks.
- All departments will facilitate a monthly patient experience committee meeting.
- 154 people attended an ECMC-hosted event in outpatient Rehab and Community Reintegration – Care Transition.
- Monthly Leadership meeting held regarding patient experience with over 130 attended.

Culture

- Diversity Council – first meeting scheduled for April 5th.
- Employee Cultural Awareness survey in progress
- Diversity Job Fairs this month.
- Working with ECC and UB's Education Opportunity Center to offer free courses to ECMCC entry level employees regarding civil service promotion opportunities at ECMCC.
- Finalized new Safe Patient Handling Policy and Training.
- Colorectal Cancer Awareness month-long wellness program.

- Lose to Win program kicked off this month – 130 ECMC family members will be participating.

Operations

- Wyoming County Community Hospital collaboration is underway and evolving.
- CREPS funding received \$97M for ECMC and DSRIP transformation efforts.
- Length Of Stay down 1.7 YTD.

B. Chief Financial Officer: Stephen Gary

A summary of the financial results through February 28, 2017 and a Quarterly Financial Statement and projected statement of Yearly Cash Flows are attached in the Board Book for review.

VI. RECESS TO EXECUTIVE SESSION – MATTERS MADE CONFIDENTIAL BY LAW

Moved by Jonathan Dandes and seconded by Anthony Iacono to enter into Executive Session at 5:15 p.m. to consider matters made confidential by law, including certain personnel-related matters, strategic investments, and business plans.

Motion approved unanimously.

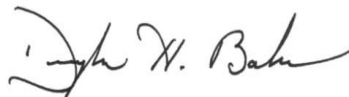
VII. RECONVENE IN OPEN SESSION

Moved by Bishop Michael Badger and seconded by Michael Seaman to reconvene in Open Session at 5:30p.m. No action was taken in Executive Session.

Motion approved unanimously.

VIII. ADJOURNMENT

Moved by Jonathan Dandes and seconded by Anthony Iacono adjourn the Board of Directors meeting at 5:30 p.m.



Douglas H. Baker
Corporation Secretary

Resolution Approving CREPS Participation

Approved March 28, 2017

WHEREAS, Erie County Medical Center Corporation (the "Corporation") has been selected by the New York State Department of Health ("DOH") to participate in New York State's Care Restructuring Enhancement Pilots ("CREPs") program, designed to assist participating public hospitals throughout New York State to prepare their workforces to serve the projected long-term care and home and community based populations inside and outside the hospital as services transition from the hospital to the community; and

WHEREAS, the Corporation may earn payments through the CREPs program based on successful achievement of certain deliverables; and

WHEREAS, in order to receive payments, the Corporation must first provide funds via intergovernmental transfer to DOH (the "IGT Transfer"); and

WHEREAS, DOH will take the IGT Transfer and make a claim to the federal government for an additional amount of matching funds ("Matching Funds"); and

WHEREAS, DOH will provide the IGT Transfer funds and the Matching Funds to the participating Managed Care Organization, Fidelis Care ("Fidelis"), which shall evaluate ECMCC's successful completion of CREPs deliverables and provide the IGT Transfer and Matching Funds to ECMCC upon such completion, minus certain administrative fees; and

WHEREAS, any transfer of IGT Transfer funds to DOH shall not occur until Fidelis and DOH have pre-determined that ECMCC has met the corresponding deliverables; and

WHEREAS, ECMCC has achieved the deliverables for the first year of the CREPs program; and

WHEREAS, ECMCC has provided the IGT Transfer funds in an amount of \$51.88 million for matching against federal funds; and

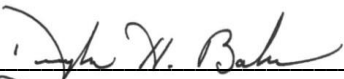
WHEREAS, ECMCC shall receive back its initial IGT Transfer plus an additional \$51.88 million, minus certain administrative fees, within five (5) business days of reconciliation of funds by Fidelis; and

WHEREAS, the Board of Directors (the "Board") has determined it is in the best interest of the Corporation to participate in the CREPs program; and

WHEREAS, the Board wishes to ratify the Corporation's participation in the CREPs program, including the IGT Transfer and any other future transfers as needed for its ongoing participation.

NOW, THEREFORE, the Board of Directors resolves, as follows:

1. The Board ratifies and approves the Corporation's participation in the CREPs program.
2. The Corporation is authorized to transfer the IGT Transfer and any other transfers as necessary for ongoing participation in the CREPs program.
3. The Corporation is authorized to do all things necessary and appropriate to effectuate this resolution.
4. This resolution shall take effect immediately.



Douglas H. Baker,
Corporation Secretary

**Resolution Receiving and Filing the
Report of Annual Audit Performed by RSM US LLP**

Approved March 28, 2017

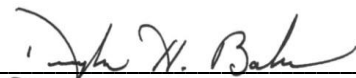
WHEREAS, under section 3642 of the Public Authorities Law, Erie County Medical Center Corporation (the "Corporation") is obligated to have an annual audit performed by an independent certified public accountant; and

WHEREAS, the Corporation has engaged RSM US LLP to perform an annual audit of the Corporation's books, records, and accounts, among other things, for the period ending December 31, 2016; and

WHEREAS, the audit report has been reviewed by the Audit & Compliance Committee of the Corporation's Board of Directors and said committee has recommended that the Corporation's annual audit report be received and filed.

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The 2016 Annual Audit performed by RSM US LLP is hereby received and filed and the Corporation's management is directed to distribute the report in accordance with law.
2. This resolution shall take effect immediately.



Douglas H. Baker
Corporation Secretary

Resolution Approving the Corporation's Annual Report

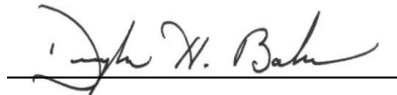
Approved March 28, 2017

WHEREAS, the Corporation is a public benefit corporation obligated under sections 2800 and 3642 of New York Public Authorities Law to prepare, approve and distribute an Annual Report of its operations; and

WHEREAS, the Corporation has prepared a draft of the 2016 Annual Report and distributed this draft to members of the Corporation's Board of Directors for consideration before the meeting called to consider approval;

NOW, THEREFORE, the Board of directors resolves as follows:

1. The 2016 Annual Report prepared by the Corporation is approved in substantially the form and content as presented to the Board of Directors.
2. The Corporation is directed to file and distribute the 2016 Annual Report in the manner called for by law, particularly, New York Public Authorities Law.
3. This resolution shall take effect immediately.



Douglas H. Baker
Corporation Secretary

A Resolution of the Board of Directors Approving Annual Items for Review

Approved March 28, 2017

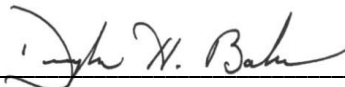
WHEREAS, pursuant to New York Public Authorities Law, Erie County Medical Center Corporation (the "Corporation") is required to annually review and approve its procurement guidelines, property disposal guidelines, investment policy, and mission statement (the "Items for Annual Review"); and

WHEREAS, the Board has been presented the Items for Annual Review and has had an opportunity to review and discuss such items; and

WHEREAS, the Board wishes to approve the Items for Annual Review in the form presented.

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The Board of Directors of the Corporation approve the Items for Annual Review in the form presented.
2. The Corporation is authorized to do all things necessary and appropriate to effectuate this resolution.
3. This resolution shall take effect immediately.



Douglas H. Baker
Corporation Secretary

Resolution Supporting Verified Level 1 Trauma Center

Approved March 28, 2017

WHEREAS, the Corporation is a public benefit corporation organized under Article 10-C of New York Public Authorities Law and is the owner and operator of the Erie County Medical Center; and

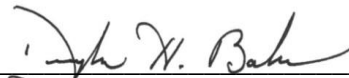
WHEREAS, in 2015, the Erie County Medical Center was verified by the American College of Surgeons as a Level 1 Trauma Center and likewise designated by the New York State Department of Health; and

WHEREAS, the Erie County Medical Center continues to provide emergency, specialty and subspecialty clinical trauma services, as well as professional and public education, injury prevention research, and performance improvement programs (collectively the “Trauma Program”); and

WHEREAS, the Erie County Medical Center intends to continue to meet all requirements and criteria to maintain Level I trauma center designation and verification and will continue to support its Trauma Program;

NOW, THEREFORE, the Board of Directors resolves as follows:

1. As the governing body of the Corporation, the Board of Directors resolves that the Corporation supports and will continue to support the Erie County Medical Center Trauma Program and will continue to take all necessary steps to maintain the existing verification and designation as a Level 1 Trauma Center.
2. This resolution shall take effect immediately.



Douglas H. Baker
Corporation Secretary

**Resolution Approving Construction Manager
For Emergency Department Modernization**

Approved March 28, 2017

WHEREAS, the Corporation is required by New York General Municipal Law and Public Authorities Law to conduct competitive bidding for certain capital improvement projects; and


WHEREAS, consistent with these laws, the Corporation issued a Request for Proposals entitled "Consulting Services Regarding Construction Management for Emergency Department Modernization and Expansion Project, RFP #21614" on October 31, 2016 ("ED Modernization RFP") and distributed the ED Modernization RFP through, among other means, publication of the ED Modernization RFP in the New York State Contract Reporter; and

WHEREAS, several proposals were timely received from companies located inside and outside of Western New York and those proposals were evaluated by the ECMC Emergency Department Construction Manager Selection Committee ("Committee") comprised of a board member, physicians, nurses, and administrators based on the quality of what was proposed and the financial terms proposed by each bidder; and

WHEREAS, on the basis both of the quality of the proposal and the financial terms, the Committee determined The Pike Company to be the best value, and the Committee has recommended that the Corporation select The Pike Company to provide construction management services for the Emergency Department modernization and expansion project;

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The selection of The Pike Company is approved.
2. The Corporation is authorized to take all steps necessary to finalize an agreement with The Pike Company.
3. This resolution shall take effect immediately.



Douglas H. Baker
Corporation Secretary

Brandwein-Gensler, Margaret MD	Pathology
01/31/2017	
Shehata, Mary PA-C	Plastic & Reconstructive Surgery
02/14/2017	
Dunst, Diane MD	Teleradiology
01/15/2017	
Norton, Timothy MD	Teleradiology
02/04/2017	
Parkey, Joe MD	Teleradiology
06/15/2016	

FOR INFORMATION

CHANGE IN STAFF CATEGORY

Emergency Medicine	
Jehle, Dietrich MD	Active to Emeritus
Internal Medicine	
Jacobus, Christopher MD	Active to Associate
McMichael, Bonnie MD	Associate to Courtesy,
Refer & Follow	

**FOR
OVERALL
ACTION**

DEPARTMENT CHANGE OR ADDITION

None

CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING

Internal Medicine
Miori, Daniel PA-C
Supervising Physician: Kathleen Grimm, MD

**FOR
OVERALL
ACTION**

PRIVILEGE ADDITION/REVISION, RECOMMENDED – COMMENTS AS INDICATED

Internal Medicine
Miori, Daniel PA-C
-Palliative Care Consultation

Orthopaedic Surgery (only volume is at Terrace View; FPPE N/A)
Gutsin, Steven DPM
-Fracture, Toe or Forefoot
-Ordering of Adjunctive modalities (including E-stim, Lymphedema Management, Nutritional)

**FOR
OVERALL ACTION**

PRIVILEGE WITHDRAWAL

Thoracic & Cardiovascular Surgery
Jajkowski, Mark MD

-Moderate Sedation

FOR

INFORMATION

APPOINTMENT APPLICATIONS, RECOMMENDED— COMMENTS AS INDICATED

INITIAL APPOINTMENTS (8)

Initial Appointments (8)

Emergency Medicine

Van Peurse Philip PA-C

Allied Health

Professional

Supervising Physician: Jennifer Pugh, MD

Internal Medicine

Sandhu, Jujhar MD

Active

Schultz, Alexandria PA-C

Allied Health

Professional

Supervising Physician: Riffat Sadiq, MD

Internal Medicine – Hospitalist

Patel, Sumit MD (IC)

Active

Sheth, Purvi MD (IC)*

Active

*FPPE waived-UB fellowship

Orthopaedic Surgery

Metzger, Monica PA-C

Allied Health

Professional

Supervising Physician: Michael Rauh, MD

Shanahan, Christopher PA-C

Allied Health

Professional

Supervising Physician: Lindsey Clark, MD

Radiology – Teleradiology

Cavazos, Cristina MD

Active

**FOR
OVERALL ACTION**

REAPPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED

REAPPOINTMENT REVIEW (34)

Anesthesiology

Stobnicki, Cortney CRNA

Allied Health

Professional

Emergency Medicine

Innes, Johanna MD

Active

Lynch, Joshua DO

Active

Patel, Bindesh DO

Active

St. James, Erika MD

Active

Family Medicine

Binis, Karen ANP

Allied Health

Professional

Collaborating Physician: Stephen Evans, MD

Ippolito, Calogero MD

Active

Smith-Blackwell, Olivia MD, MPH

Active

Internal Medicine

Bou-Abdallah, Jad MD

Active

Dobson, Beata ANP

Allied Health

Professional

Collaborating Physician: Kathleen Grimm, MD

Lackner, Jeffrey PsyD	Allied Health
Professional	
Makdissi, Antoine MD	Active
McMichael, Bonnie MD	C, R & F
Scrocco, Mary FNP	Allied Health
Professional	
<i>Collaborating Physician: Jai Wadhvani, MD</i>	
Valencourt, Janice ANP	Allied Health
Professional	
<i>Collaborating Physician: Riffat Sadiq, MD</i>	
<u>Internal Medicine – Hospitalist</u>	
Laskowski, Stephen DO	Active
Pettle, Theodore MD	Active
<u>Neurosurgery</u>	
Egnatchik, James MD	Associate
<u>Orthopaedic Surgery</u>	
Bernas, Geoffrey MD	Active
Fout, Allison PA-C	Allied Health
Professional	
<i>Supervising Physician: Andrew Stoeckl, MD</i>	
Gurske-DePerio, Jennifer MD	Active
Gutsin, Steven DPM	Active
Hamill, Christopher MD	Active
Paolini, Michael PA-C	Allied Health
Professional	
<i>Supervising Physician: Nicholas Violante, DO</i>	
Skibitsky, Ryan PA-C	Allied Health
Professional	
<i>Supervising Physician: Nicholas Violante, DO</i>	
Szymanski, Talia PA-C	Allied Health
Professional	
<i>Supervising Physician: Michael Rauh, MD</i>	
<u>Psychiatry</u>	
Grace, Jeffery MD	C, R & Follow
<u>Radiology</u>	
Miller, Michael MD	Active
<u>Radiology-Teleradiology</u>	
Awwad, Reem MD	Active
Sarai, Paul MD	Active
<u>Rehabilitation Medicine</u>	
Morgan, Shaun DC	Allied Health
Professional	
Radziwon, Christopher PhD	Allied Health
Professional	
<u>Thoracic/Cardiovascular Surgery</u>	
Gambino, Robert PA-C	Allied Health
Professional	
<i>Supervising Physician: M. Hashmat Ashraf, MD</i>	
Grosner, Gary MD	Associate
Dual Reappointments (1)	
<u>Family Medicine</u>	
Shon, Alyssa MD	Active
<u>Internal Medicine</u>	

Shon, Alyssa MD

Active

**FOR
OVERALL ACTION**

PROVISIONAL APPOINTMENT REVIEW, RECOMMENDED

The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated.

March 2017 Provisional to Permanent Staff **Provisional**
Period Ends

Internal Medicine

Laskowski, Stephen DO Active
03/29/2017

Radiology

Khanna, Arati MD Active
03/29/2017
Patterson, Stacey MD Active
03/29/2017

The future May 2017 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement.

FOR

OVERALL ACTION

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FIRST NOTICE

None

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, SECOND NOTICE

None

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FINAL NOTICE

Surgery

Schultz, Raymond MD Active

FOR

OVERALL ACTION

OLD BUSINESS

Privilege Forms/Privilege Requests

Bariatric Surgery

The Chief of Service recommends that the Bariatric Division provide additional benchmark information regarding the credentialing criteria. The Credentials Committee will be updated as further information is available.

Temporary Privileges

Refer to the attached. All temporary privileges issued since the last meeting, with the justification of need for each, were reviewed for the committee. The quality control checks confirmed that all were executed in full compliance with policy.

**FOR OVERALL
ACTION**

NEW BUSINESS

Initial Application Fee

In order to harmonize the application process with Kaleida Health, the MDSO is requesting an increase in the initial application processing fee from \$200 to \$250 and waiving the membership dues the first calendar year of appointment. The Credentials Committee unanimously endorsed the request.

Perfusionists

There is a newly enacted law in NYS requiring licensure of perfusionists. At this time, there appears to be no reason to credential them through the MDSO process.

Medical Marijuana Update (as of December 2016)

- 1) "Chronic pain" has been added to the approved indications for use under the Compassionate Care Act
- 2) Regulatory amendment authorizing NPs to certify patients for medical marijuana. The committee agreed to not revise any privilege forms until need is evident.
- 3) Proposed rulemaking has been filed for public comment that would enable physician assistants to certify patients for medical marijuana as long as their supervising physician is also registered to certify patients. This is subject to a 45 day comment period and would not take effect until it is filed for final adoption.

Dues Notices

Forms

Radiology

Addition to privilege form:

- Kyphoplasty – Interventional Radiology Fellowship required

Orthopaedic Surgery

Addition to MD privilege form:

- OR Assist Privileges

FOR OVERALL ACTION

OPEN ISSUES

A certified letter regarding voluntary resignation from practitioner for unpaid dues was returned. The MDSO sent an additional certified letter to another address on file.

FOR INFORMATION

OTHER BUSINESS

FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)

FPPE (Focused Professional Practice Evaluation) (8)*

Emergency Medicine (1)
Plastic and Reconstructive Surgery (1)
Teleradiology (6)

March 2, 2017

*FPPE will continue to be waived for teleradiologists as all of their reads are reviewed by a Staff Radiologist, and there is no mechanism to distance measure the other 5 core skill sets.

OPPE (Ongoing Professional Practice Evaluation) (70)

Pathology (19)

ED (42)

Neurology (9)

FOR INFORMATION

ADJOURNMENT

With no other business, a motion to adjourn was received and carried at 3:37 PM.

Respectfully submitted,



Yogesh Bakhai, MD
Chairman, Credentials Committee

Att.