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ERIE COUNTY MEDICAL CENTER CORPORATION

AGENDA FOR THE
BUILDINGS & GROUNDS COMMITTEE MEETING
OF THE BOARD OF DIRECTORS

TUESDAY, APRIL 12TH, 2016 @ 10:00 AM | 2ND FLOOR STAFF DINING ROOM

- I. **Call to Order: Ms. Sharon L. Hanson, Interim Chair**
- II. **Approval of Minutes of September 29th, 2015 and December 15th, 2015 Buildings & Grounds Committee Meetings (*October & November Sessions postponed*)**
- III. **Update – Recently Completed Initiatives / Projects**
- IV. **Update – In Progress Initiatives / Projects**
- V. **Update – Pending Initiatives / Projects**
- VI. **Adjournment**



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III. UPDATE – RECENTLY COMPLETED INITIATIVES / PROJECTS

2015 ECMCC Group A Capital Projects / Bariatric CT & Fluoroscopy Units

- The second new CT unit was installed and commissioned by the end of December, consistent with the challenging project deadline. Unit was in use as of January 1st.

2015 ECMCC Group A Capital Projects / Equipment Replacement @ Cath Lab 2

- The renovation and installation of the new Cath-Lab equipment was completed on time and was in used by mid February.

2015 ECMCC Group A Capital Projects / Orthopaedic Clinic Expansion

- The construction of the new 14 exam room clinic was completed in late March, and it was in-service shortly thereafter, Ribbon Cutting Ceremony was held last Thursday.

Sprinkler Flood Remediation

- Since our last meeting all remedial repairs (with the exception of the 4th floor gym floor replacement) had been completed by the end of December. Once completed and with occupant displacements accommodated, the opportunity was taken to provide for a reorganization of the 3rd floor Executive areas, including an updated & expended Administrative, Legal, & Medical/Dental suites. These follow-up renovations were completed in mid March, with all planned occupants now in their intended locations. The replacement of the 4th floor Behavioral Health Gym floor which is underway and is expected to be complete by the end of the month.

Hospital Entrance Enhancements

- Since our last meeting the remaining aesthetic enhancements at our hospital entrance have been completed, including an illuminated ECMC brand signage, fascia replacement, and replacement canopies. All work was complete by early January.

Primary Care Renovations @ 3rd Floor Ambulatory Center

- Prerequisite Dr. Redhead Primary Care renovations to the 3rd floor Ambulatory Center began in late December and were complete by mid February. Dr. Redhead has been providing primary care in this new location since.



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IV. UPDATE – IN PROGRESS INITIATIVES / PROJECTS

Behavioral Health Inpatient Units – Painting

- Plant Operations began a department wide painting initiative in early December, starting with painting 9 North, followed by the 5th and 4th floors, and we'll be finishing up in the CPEP by the end of the month.

Pathology Renovation

- Despite the extended diversion of staffing to other emergent assignments this project has maintained sporadic progress throughout. Current expectations will have the multiple phase project complete by the end of June.

Ground Floor Space Consolidations

- The first full phase of this multiple step consolidation effort is will be completed later this month, at which point (32) re-purposed office cubicles and (4) new offices will be temporarily occupied by the relocated HIM department. This relocation will then allow for the start of Phase 2 renovations which will lead to the eventual goal of consolidating multiple separated Patient Financial Service functions in the same general office, vacating needed space for future project initiatives, including Patient Safety Staff relocation, new HPD Control Room, & the Education/Training Center.

Foundation Suite Expansion

- The Foundation has requested an expedited expansion of their recently reconstructed suite. Since our last meeting the project design has been completed, the project footprint has been vacated, facilitating yesterday's start of the renovation. Project is expected to be substantially complete by mid June.

Millennium Collaborative Care @ former Cleve Hill Clinic

- The former Cleve Hill Clinic location is currently being renovated to accommodate the MCC group. Renovations are expected to be wrapping up shortly with occupancy being projected for mid May. MCC is currently occupying space of the 3rd floor of the Ambulatory Center. This 3rd floor Ambulatory space is expected to be leased to UB in the near future; this vacancy/occupancy will need to be closely coordinated.

Joint Commission Preparation Efforts

- As of March 21st Plant Operations had begun a three front effort toward Joint Commission Preparations, including the deployment of a "Remedial Repair Team", a Fire-Door Repair Crew and a Fire Wall Inspection & Repair Team. These efforts have assumed the #1 priority position; the goal of this initiative is to address all one million square feet that shall be subject to this summer's survey.



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V. UPDATE – PENDING INITIATIVES / PROJECTS

Emergency Department Modernization Project

- A jump start to the schematic design process is the expected outcome of a pending two day “Performance Optimization Session” which has been set for April 19th & 20th. Primary stakeholders from the Emergency Department, Behavioral Health, impacted Physicians & Surgeons, Radiology and Patient Accounts, are being recruited for this demanding and critical exercise. The Session agenda is attached.

On-going prerequisite coordination efforts include opening discussions with BMHA relative to a potential lease and or purchase of the former Kensington Heights property, purchase of remaining National Grid Site Lighting Infrastructure, and potential relocation of existing NYSDOC Holding pen. Each topic will have a negative impact on the project schedule if not proactively approached.

- Kensington Heights property, being immediately adjacent to our ECMC campus would provide an ideal and cost effective alternative to an additional campus parking ramp. It would also offer ECMC opportunities for other future building expansion.
- National Grid Site Lighting Infrastructure, we need to expedite the purchase of their remaining infrastructure here on campus which will permit ECMC to decommission units at a pace consistent with project scheduling needs, while eliminating the remaining costly service agreement.
- Existing location of the NYSDOC holding pen is detrimental to the design & layout of the new Emergency Department plan, the hope is to find an alternate location that will be a positive for both NYSDOC & ECMC.

Signage & Wayfinding Initiative - Interior Wayfinding

- The start of this project has slipped on multiple occasions however we are confident that our currently forecasted start in early May will be successful. Signage & pathway elements shall be installed by in-house staff after remedial repairs & related upgrades are applied. Work is expected to continue through August.

Primary Care Renovations @ ECMC Family Health Center

- Cleve Hill Primary Care has changed its name to ECMC Family Health, and will be assuming the space vacated by Dr. Redhead on a permanent basis. A series of miscellaneous renovations have yet to be completed which are required by Residency program. The construction documents for these renovations are expected to be available early next month for contractor pricing.

HPD Control Room & Security System Head-End

- This project will construct a new Police Control Room off of the main lobby, which shall house a new innovative security system that will integrate both new & legacy systems into a single monitoring & alarm network. Construction documents are expected to be available for contractor pricing in early May.

– end –