Present: Ronald Bennett, Scott Bylewski, Ronald A. Chapin, Jonathan Dandes, Darby Fishkin, Kathleen Grimm, MD, Sharon Hanson, James Lawicki, Christopher O’Brien, William Pauly, Jennifer Persico, Thomas J. Quatroche, Jack Quinn, Eugino Russi, Michael Seaman

Excused: Bishop Michael Badger, Michael Hoffert

Also Present: Donald Boyd, Donna Brown, Sam Cloud, D.O., Anthony Colucci, III, Esq., Peter Cutler, Andrew Davis, Anthony DePinto, Richard Embden, Steven Gary, Joseph Giglia, Susan Gonzalez, Al Hammonds, Donna Jones, Pamela Lee, Jody Lomeo, Charlene Ludlow, Keith Lukasik, Brian Murray, MD, Lorne Steinhart, James Turner, Karen Ziemianski

I. Call to Order:
The meeting was called to order at 4:30 p.m.

II. Minutes
Upon a motion made by Darby Fishkin and seconded by Michael Seaman, the minutes of the July 31, 2018 regular meeting of the Board of Directors were unanimously approved.

III. Presentations

Capital Campaign Awareness
Peter Cutler, VP Communications & External Affairs

Mr. Cutler provided an overview of the many future events scheduled to support the Emergency Department and Trauma Center. The campaign has raised over $9.0 million to date.

ECMCC 2019 Budget Presentation
Steven Gary, Chief Financial Officer

Mr. Gary presented the 2019 operating and capital budgets as considered and recommended by the Board’s Finance Committee. Mr. Gary also provided an overview of the regulatory budget reporting requirements and how management prepared the proposed budgets for 2019. The approved budgets will be distributed in accordance with applicable law and regulation.
IV. **Action Items**

**Resolution Designating the Naming of Certain Spaces and Structures**  
Moved by Kathleen Grimm, MD and seconded by Jennifer Persico  
**Motion approved unanimously**

**Resolution Authorizing the Relocation of the Corporation’s Northern Erie Clinic**  
Moved by Eugenio Russi and seconded by Michael Seaman  
**Motion approved unanimously**

**Resolution Approving the 2019 Operating and Capital Budgets of the Corporation**  
Moved by Michael Seaman and seconded by Jennifer Persico  
**Motion approved unanimously**

**Approval of August 2, 2018 and September 6, 2018 Medical/Dental Staff Appointments/Re-Appointments.**  
Moved by Michael Seaman and seconded by James Lawicki  
**Motion approved unanimously**

V. **Reports of Corporation Management**

**Chief Executive Officer**

Dr. Quatroche introduced new members to the Executive Team: Pamela Lee, Sr. Vice President of Operations and Joseph Giglia, Sr. Vice President of Human Resources.

**Quality**

- The NYS Office of Mental Health completed a survey from September 12-14, 2018. Results are expected within the next month.
- Staff is meeting weekly to implement discharge solutions for behavioral health patients.
- The Corporation’s Skilled Nursing Facility, Terrace View, was ranked first in the country (out of 16,000 nursing homes) for value based purchasing.
- Beth Weslow, RN represented ECMC as Chapter President for AMSN (Academy of Medical-Surgical Nursing) WNY conference. She was also selected to be on a 12 person panel to develop an exam for MSNCB (Medical Surgical Nursing Certification Board).

**Patient Experience**

• The Corporation conducted a Veterans Recognition Program honoring 91 patients.
• Buffalo Bills Hall of Fame quarterback, Jim Kelly, recently visited rehab and oncology patients.
• Patient Experience scores have improved at Corporation facilities, but also are improving at peer institutions.

Culture

• Kim Miller, RN TICU was the July summer surge winner; Megan Pellitieri, ACC, Burn Unit was the August summer surge winner of $1,000.
• The Corporation celebrated Environmental Services Week, September 10-14, 2018 with various activities throughout the week.
• The Corporation and volunteers served over 3400 meals during the Employee Picnic; employees also spent over $57,000 on ECMC-branded merchandise
• The Corporation also celebrated World Sepsis Day and Rehabilitation Week.

Operations

• Currently 505 patients in building; a new Discharge Lounge was created to improve patient experience while awaiting transition from acute care.
• The Corporation opened four (4) additional detox beds and anesthesia has converted to an electronic medical record.
• The Corporation's volume-related activity was consistent with past months: discharges are increasing, case mix index has increased, general surgeries have increased and Emergency Department visits have increased.

Chief Financial Officer

A summary of the financial results through August 31, 2018 and a Quarterly Financial Statement and projected statement of Yearly Cash Flows were briefly reviewed and the full set of these materials are received and filed.

VI. Reports from Standing Committees

Building and Grounds Committee: Mr. Bennett provided an overview of the status of various projects: Emergency Department and Trauma Center main tower steel is being placed; the main entrance to the hospital building will be closing in October, CPEP renovations are underway. In-house construction services continue to be quite busy on various other projects.

All reports except that of the Performance Improvement Committee are received and filed.
VII. **Recess to Executive Session – Matters Made Confidential by Law**  
Moved by James Lawicki and seconded by Jennifer Persico to enter into Executive Session at 5:40 p.m. to consider matters made confidential by law, including certain litigation matters, strategic investments, and business plans.  
*Motion approved unanimously.*

VIII. **Reconvene in Open Session**  
Moved by James Lawicki and seconded by Jack Quinn to reconvene in Open Session at 6:45 p.m. No action was taken by the Board of Directors in Executive Session.  
*Motion approved unanimously*

IX. **Adjournment**  
Moved by Christopher O’Brien and seconded by Darby Fishkin to adjourn the Board of Directors meeting at 6:45 p.m.

Michael A. Badger  
Corporation Secretary
Resolution Designating the
Naming of Certain Spaces and Structures

Approved September 25, 2018

WHEREAS, by Resolution approved by the Corporation’s Board of Directors on October 31, 2017, the Corporation set forth its policy regarding the naming of spaces and structures owned or otherwise controlled by the Corporation; and

WHEREAS, consistent with the Corporation’s policy, the ECMC Foundation, Inc. has engaged in negotiation with several donors to the Foundation regarding acknowledgement of donations that includes, among other things, the opportunity to name a Corporation space or structure in the honor or memory of a person or entity; and

WHEREAS, the Foundation has provided a listing of the information called for by the Corporation policy and is seeking the approval of the Board of Directors of the Corporation regarding the naming of spaces and structures as detailed on the attachment to this resolution;

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The recommendations submitted by the Foundation as detailed on the attachment to this resolution are hereby approved.

2. The Foundation is delegated the authority to implement the naming substantially in accordance with the information contained in the attachment and in accordance with the Corporation’s October 31, 2017 policy as approved by the Board of Directors.

3. This resolution shall take effect immediately.

_______________________________________________________
Michael A Badger
Corporation Secretary
Insert redacted version
Resolution Authorizing the Relocation of the Corporation’s Northern Erie Clinic and Application to OASAS for Relocation

Adopted September 25, 2018

WHEREAS, Erie County Medical Center Corporation (the “Corporation”) finds it necessary to relocate its Northern Erie chemical dependency counseling and treatment clinic from its current location at 2282 Elmwood Avenue, Kenmore, New York (the “Clinic”); and

WHEREAS, the Corporation has identified a modernized space at 2005 Sheridan Drive, Tonawanda, New York, and wishes to relocate the Clinic to this location (the “Relocation”); and

WHEREAS, the Corporation must receive approval from the New York Office of Alcoholism and Substance Abuse Services (“OASAS”) prior to the Relocation; and

WHEREAS, as part of its OASAS application, the Corporation is required to authorize the Relocation and to appoint a representative of the Corporation to act on its behalf during the application process;

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The Corporation is authorized to relocate the Northern Erie chemical dependency counseling and treatment services clinic from its current location at 2282 Elmwood Avenue, Kenmore, New York to 2005 Sheridan Drive, Tonawanda, New York.

2. The Corporation is authorized to apply to OASAS for relocation of the clinic, and Susan K. Fallis, Corporation Vice President of Behavioral Health, is authorized to act on behalf of the Corporation in its preparation of the OASAS application for the Relocation, and to represent the Corporation throughout the OASAS certification application process.

3. The Corporation is authorized to take all other actions necessary and appropriate to implement this resolution.

4. This resolution shall take effect immediately.

Michael A. Badger
Corporation Secretary
Resolution Approving the
2019 Operating and Capital Budgets of the Corporation.

Approved September 25, 2018

WHEREAS, the Corporation is required by New York Public Authorities Law to prepare and submit an operating and capital budget annually no later than ninety (90) days before the commencement of the Corporation’s fiscal year, on January 1; and

WHEREAS, New York law and regulations set forth the various elements of an acceptable budget process and requires that an approved budget be publicly filed no later than September 30, 2018 this year; and

WHEREAS, the Corporation’s management team has prepared operating and capital budgets for the year 2019 in accord with regulatory requirements, has presented those budgets, and the assumptions upon which they are based, to the Finance Committee of the Board of Directors on September 18, 2018 and the Finance Committee is recommending approval of the budgets as presented; and

WHEREAS, the Corporation Board of Directors received the operating and capital budgets in advance of the September 25, 2018 regular meeting and a presentation on these budgets was completed at the Corporation’s regular meeting of the Board of Directors on September 25, 2018;

NOW, THEREFORE, the Board of Directors resolves as follows:

1. The 2019 Operating and Capital budgets of the Corporation as presented to the Board of Directors on September 25, 2018 are approved.

2. The Corporation is directed to timely file these budgets in accordance with applicable law and regulation.

3. This resolution shall take effect immediately.

______________________________
Bishop Michael Badger
Corporation Secretary
CALL TO ORDER
The meeting was called to order at 3:03 pm. The Medical Executive Committee endorsed and the Board of Directors approved the July 2018 Credentials Committee meeting minutes. The Committee welcomed a new member, Dr. Victor Vacanti, appointed by the President of the Medical-Dental Staff.

Correction to the July 5, 2018 meeting minutes: the privilege addition listed for Sara Dann, PA-C in the Department of Radiology/Imaging Services is an existing privilege for the provider.

ADMINISTRATIVE
The Credentials Committee was made aware of recent resignations, application withdrawals, leave requests or conclusions and presents the following names to the Executive Committee for information.

A. Deceased – None
B. Applications Withdrawn – None
C. Application Processing Cessation – None
D. Automatic Processing Conclusion – (inactive applications > 180 days from date of signature)-None
E. Resignations (10)
   Anesthesiology
   Durante, Shelley CRNA 07/18/2018
   Watson, Michael MD 07/22/2018
   Emergency Medicine
   Lema, Penelope MD 08/01/2018
   Family Medicine
   Ghazi, Muhammad MD 08/10/2018
   Internal Medicine
   Ahmad, Shakeel MD 07/12/2018
   Internal Medicine-Apogee
   Marks, Donald MD 08/12/2018
   Pettle, Theodore MD 07/09/2018
   Yadav, Nandini MD 08/02/2018
   Obstetrics and Gynecology
Brebnor, Angelle MD 08/31/2018

Orthopaedic Surgery
Burkhard, Gregory PA 07/27/2018

FOR INFORMATION

<table>
<thead>
<tr>
<th>CHANGE IN STAFF CATEGORY</th>
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<tbody>
<tr>
<td>Oral and Maxillofacial Surgery</td>
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<tr>
<td>Cecere, William III DDS, MD</td>
</tr>
<tr>
<td>Rehabilitation Medicine</td>
</tr>
<tr>
<td>Salcedo, Daniel MD</td>
</tr>
<tr>
<td>Urology</td>
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<tr>
<td>Sufrin, Gerald MD</td>
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</table>

FOR OVERALL ACTION

<table>
<thead>
<tr>
<th>DEPARTMENT CHANGE or ADDITION</th>
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</thead>
<tbody>
<tr>
<td>Family Medicine</td>
</tr>
<tr>
<td>Wayne, Faith ANP</td>
</tr>
<tr>
<td>Collaborating Physician: Tadakamalla, Ashvin MD</td>
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</table>

FOR OVERALL ACTION

<table>
<thead>
<tr>
<th>CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING</th>
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</thead>
<tbody>
<tr>
<td>Internal Medicine</td>
</tr>
<tr>
<td>Meng, Jennifer PA</td>
</tr>
<tr>
<td>Professional</td>
</tr>
<tr>
<td>From Glover, Robert F. MD to Zizzi Jr., Joseph MD</td>
</tr>
<tr>
<td>Provenzo, Ashley FNP</td>
</tr>
<tr>
<td>Professional</td>
</tr>
<tr>
<td>From Tadakamalla, Ashvin MD to Yedlapati, Siva Harsha MD</td>
</tr>
</tbody>
</table>

OVERALL ACTION

<table>
<thead>
<tr>
<th>PRIVILEGE ADDITION/REVISION</th>
</tr>
</thead>
<tbody>
<tr>
<td>Plastic &amp; Reconstructive Surgery</td>
</tr>
<tr>
<td>Loree, Thom MD</td>
</tr>
<tr>
<td>- 12th Cranial nerve stimulation implant (INSPIRE)</td>
</tr>
<tr>
<td>Santillo, Alexis PA-C</td>
</tr>
<tr>
<td>Professional</td>
</tr>
<tr>
<td>Supervising Physician: Loree, Thom MD</td>
</tr>
<tr>
<td>- Abdominal Feeding Tube Maintenance</td>
</tr>
<tr>
<td>- Injection of Tissue Expanders</td>
</tr>
<tr>
<td>*FPPE N/A; further delineation of existing privileges with form revision</td>
</tr>
</tbody>
</table>

FOR OVERALL ACTION
**PRIVILEGE WITHDRAWAL**

**Rehabilitation Medicine**
Salcedo, Daniel MD
Active (changing to CRF)
- Issue certification for medical marijuana

**Thoracic/Cardiovascular Surgery**
Cole, Casey ANP
Allied Health Professional
Stansberry, Andrew PA-C
Allied Health Professional

*Collaborating/Supervising Physician: Picone, Anthony MD*
- Use of cardiopulmonary bypass
- Use of ventricular assist device
- Use of extracorporeal membrane oxygenation

Rasnick, Joseph ANP
Allied Health Professional
Siebert, Marc ANP
Allied Health Professional

*Collaborating/Supervising Physician: Picone, Anthony MD*
- Use of extracorporeal membrane oxygenation

**OVERALL ACTION**

**UNACCREDITED FELLOWSHIPS**
No update from July Credentials Meeting

**APPOINTMENT APPLICATIONS, recommended—comments as indicated**

**INITIAL APPLICATIONS (8)**

**Anesthesiology**
Snodgrass, Darress CRNA
Allied Health Professional
Suchy, Thomas MD*
Active

**Internal Medicine**
Luterek, Noelle NP
Allied Health Professional

*Collaborating Physician: Tadakamalla, Ashvin MD*
Marr, Candace DO
Active

**Orthopaedic Surgery**
Binkley, Allison MD
Active – Pending

**Plastic & Reconstructive Surgery**
Attea, Rachel NP
Allied Health Professional

*Collaborating Physician: Loree, Thom MD*

**Surgery**
Cohen, Franklin MD*  
Rosenbeck, Jessica PA-C  
Supervising Physician: Brewer, Jeffrey MD  
*To be presented to the Medical Executive Committee for further discussion*

DUAL DEPARTMENT INITIAL APPOINTMENT APPLICATIONS (0)  
FOR OVERALL ACTION

### REAPPOINTMENT APPLICATIONS, recommended – comments as indicated

#### REAPPOINTMENT REVIEW (36)

**Emergency Medicine**
- Dice, William MD  
- Pugh, Jennifer MD  

**Family Medicine**
- Leiser, Elizabeth ANP  

**Internal Medicine**
- Case, Joshua MD  
- Ebling, Nancy DO  
- Glover, Robert MD  
- Meng, Jennifer PA-C  

**Neurology**
- Sawyer, Robert MD  
- Velicu, Simona MD MBA  

**Neurosurgery**
- Grisante, Emily PA-C  

**Obstetrics & Gynecology**
- Akers, Stacey MD  
- Barnabei, Vanessa MD  

**Ophthalmology**
- Schaefer, Daniel MD  

**Oral & Max Surgery**
Cronyn, Robert DDS  
Rifkind, Jacob DDS MD  
**Orthopaedic Surgery**  
Fiore, Nora PA-C  
Professional  
Hamill, Christopher MD  
Skibitsky, Ryan PA-C  
Professional  
  *Supervising Physician: Violante, Nicholas MD*

**Pathology**  
Gonzalez-Fernandez, Federico MD PhD  
Soofi, Yousef MD  
**Plastic & Reconstructive Surgery**  
Santillo, Alexis PA-C  
Professional  
  *Supervising Physician: Loree, Thom MD*

**Psychiatry and Behavioral Health**  
DelRegno, Paula MD  
Improta, John MD  
Sokoloff, Mark PhD  
Professional  
**Radiology**  
Baum, Phillip MD  
Burgoyne, Brian MD  
Patel, Arpit DO  
**Rehabilitation Medicine**  
Tague, Dana ANP  
Professional  
  *Collaborating Physician: LiVecchi, Mark MD*

**Urology**  
Chevli, K. Kent MD  
Danforth, Teresa MD  
Associate  
Active

**DUAL DEPARTMENT REAPPOINTMENT APPLICATIONS (0)**

FOR OVERALL ACTION

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**PROVISIONAL APPOINTMENT REVIEW, recommended**

The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated:

No August Board of Directors meeting. All initial appointment recommendations from the August 2017 meeting were approved at the September 2017 Board of Directors meeting

*The future October 2018 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement*

FOR OVERALL ACTION

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**AUTOMATIC CONCLUSION, Reappointment Expiration, FIRST NOTICE**

None
OLD BUSINESS

Office Operations
ECMC has completed the annual Wellcare delegated credentialing audit. The MDSO has been informed that their portion of the audit was 100% compliant; awaiting the scoring of the Corporate Compliance and Professional Billing Department pieces.

Privilege Forms
As the privilege ‘PERFORM INCISION AND DRAINAGE OF SUPERFICIAL ABSCESSES’ is now a Level I core privilege on the combine AHP forms, consider for all department physician forms and for the Wound Care Bundle to use the wording “I&D, COMPLEX” which is an ICD code and delineates a higher level of procedure. The appropriateness of the wording was confirmed with the ECMC Wound Clinician. This affects 8 forms:

1. Dermatology – MD
2. Family Medicine – MD
3. Internal Medicine/Infectious Disease Module – MD
4. Internal Medicine/Wound Care Module – MD
5. Orthopaedic Surgery/Podiatry/Wound Care Section
6. Surgery – MD (3 separate places due to grossly outdated laundry list format)
7. Surgery – NP/Wound Care Section
8. Wound Care generic form – MD (created for OBGYN working in WCC)

The Credentials Committee endorsed this wholesale change so that the individual COSs can be informed that this is for formatting consistency across departments.

Temporary Privileges
The temporary privileges tracker was reviewed for the committee, noting the privileges granted since the last meeting. The quality control checks confirmed that all were executed in full compliance with policy and accreditation standards.

NEW BUSINESS

Leave of Absence
A UBMD Internal Medicine Provider has requested a leave of absence from 7/1/18-9/30/18 due to VISA issues. Per the ECMC Medical-Dental Staff Bylaws, the Chief Medical Officer has approved the request.

JC Readiness
New standard goes into effect JANUARY 1, 2019

- New EP 15 The hospital verifies and documents that individuals (including physicians, non-physicians, and ancillary personnel) who use fluoroscopic equipment participate in ongoing education that includes annual training on the following:
  - Radiation dose optimization techniques and tools for pediatric and adult patients addressed in the Image Gently® campaign
  - Safe procedures for operation of the types of fluoroscopy equipment they will use
Good Afternoon:

I am sure that you are aware of the new JC requirements effective at the beginning of the New Year. The equipment evaluations I trust will be performed by the radiation physicist and documented through the Environment of Care Committee (the place I last recall such documentation residing).

Please refer to the Medical-Dental Staff Office and the Credentials Committee your interpretation of how the standard for annual training will be applied and met for the physicians on staff at ECMC, as I anticipate that this will be part of the 2019 JC survey process. If this includes the mini C-arm used by Orthopaedics, please be reminded that the existing ECMC credentialing criteria is one and done, no periodic refresher required.

Thank you for your anticipated response,

Susan Ksiazek, R.Ph.
Director, Medical Staff Quality and Education
Tele (716) 898-4656
Fax (716) 898-3108

To date, awaiting response to this e-mail. The CMO was asked to reach out to the Chief of Service for further clarification.

FOR
INFORMATION
OPEN ISSUES
As a follow up to the discussion at last month’s meeting, the draft letter to the Staff Podiatrist requesting additional privileges, has been reviewed by the CMO and approved by ECMC Legal Counsel. The letter was mailed certified/return receipt to the Podiatrists home.

FOR
INFORMATION
OTHER BUSINESS
FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)

FPPE (Focused Professional Practice Evaluation) (19)
Anesthesiology – 1
Emergency Medicine – 1
Family Medicine – 4
Internal Medicine – 2
Oral Maxillofacial Surgery – 1
Orthopaedic Surgery - 1
Pathology – 1
Psychiatry – 2
Radiology- 4
Rehabilitation- 1
Surgery – 1

The Committee was informed of the ongoing membership category changes and privilege withdrawals that result from execution of the FPPE process. These are duly noted on the FPPE forms as they are closed.

OPPE (Ongoing Professional Practice Evaluation) (53)
Otolaryngology- 2
Cardiovascular Thoracic Surgery- 16
Oral Maxillofacial Surgery- 19
Rehabilitation Medicine- 16

FOR INFORMATION

ADJOURNMENT
With no other business, a motion to adjourn was received and carried at 3:57 PM.

Respectfully submitted,

Yogesh Bakhai, MD
Chairman, Credentials Committee

Att.
CALL TO ORDER
The meeting was called to order at 3:04 pm. The Medical Executive Committee endorsed the August 2018 Credentials Committee meeting minutes. The Board of Director’s will approve the August 2018 Credentials Committee meeting minutes at the September 2018 meeting due to a cancellation of the August 2018 Board of Director’s meeting. The Committee welcomed the new Medical Dental Staff Credentialing Specialist, Barbara Fleissner.

Gregory Burkhard, PA-C has rescinded his resignation that was presented to the August 2018 Credentials Committee. He will continue to work with University Orthopaedic Surgery under a new supervising physician, Dr. Michael Rauh.

FOR INFORMATION

ADMINISTRATIVE
The Credentials Committee was made aware of recent resignations, application withdrawals, leave requests or conclusions and presents the following names to the Executive Committee for information.

F. Deceased – None
G. Applications Withdrawn – None
H. Application Processing Cessation – None
I. Automatic Processing Conclusion – (inactive applications > 180 days from date of signature)-None
J. Resignations
  Internal Medicine
Stewart, Scott MD 08/10/2018
  Internal Medicine/Hospitalist
Sheth, Purvi MD 07/01/2018
  Surgery
Edwards, Beth PA-C 08/03/2018
Leary, Daniel MD 08/17/2018
Passmore, Natalie ANP 08/17/2018
Train, William MD 08/01/2018
### CHANGE IN STAFF CATEGORY

None

FOR OVERALL ACTION

### DEPARTMENT CHANGE or ADDITION

None

FOR OVERALL ACTION

### CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING

None

FOR OVERALL ACTION

### PRIVILEGE ADDITION/REVISION

<table>
<thead>
<tr>
<th>Department</th>
<th>Provider</th>
<th>Status</th>
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<tbody>
<tr>
<td>Family Medicine</td>
<td>Torres, Alfredo MD FACP</td>
<td>Active</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Simple non-displaced fractures – adult</td>
<td></td>
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<tr>
<td></td>
<td>- Incision and Drainage</td>
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</tr>
<tr>
<td></td>
<td>(FPPE not applicable; Terrace View practitioner)</td>
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</tr>
</tbody>
</table>

FOR OVERALL ACTION

### PRIVILEGE WITHDRAWAL

None

FOR OVERALL ACTION

### UNACCREDITED FELLOWSHIPS

The UB Neurosurgery practice plan has added another unaccredited fellow that has an anticipated start date in September 2018. We are currently awaiting his limited permit. Nothing new to report on previous unaccredited fellows.

FOR INFORMATION

### APPOINTMENT APPLICATIONS, recommended – comments as indicated

<table>
<thead>
<tr>
<th>Department</th>
<th>Provider</th>
<th>Status</th>
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<tr>
<td>INITIAL APPLICATIONS (20)</td>
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</tr>
<tr>
<td>Family Medicine</td>
<td>Kumar, Dileep MD</td>
<td>Active</td>
</tr>
<tr>
<td>Internal Medicine</td>
<td>Harris, Dacia MD</td>
<td>Active</td>
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<tr>
<td></td>
<td>Jack, Anna NP</td>
<td>Allied Health</td>
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<tr>
<td>Professional</td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Collaborating physician: Tadakamalla, Ashvin MD</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Jack, Dennis NP</td>
<td>Allied Health</td>
</tr>
<tr>
<td>Professional</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td>Collaborating physician: Farry, James MD</td>
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</tr>
<tr>
<td>Professional</td>
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<tr>
<td></td>
<td>Khokhar, Imtiaz MD</td>
<td>Active</td>
</tr>
</tbody>
</table>
Krtanjek, Kristina NP
Professional
  Collaborating physician: Tadakamalla, Ashvin MD
Vargovich, Alison PhD
Professional
  Neurosurgery
Jancevski, Alicia PA-C
Professional
  Supervising physician: Castiglia, Gregory MD

Radiology
Green, Adam MD
Active

Radiology/Teleradiology
Jacobson, Daniel MD
Active

Surgery
Koenig, Claudia PA-C
Professional
  Supervising physician: Brewer, Jeffrey MD

Urology
Barlog, Kevin MD
Active
Bodkin III, John MD
Active
Gilbert, Richard MD
Active
Greco, Joseph MD
Active
Lillie, David MD
Active
Rambarran, Brian MD
Active
Roehmholdt, John MD
Active
Rutkowski, John MD
Active
Skomra, Christopher MD
Active

DUAL DEPARTMENT INITIAL APPOINTMENT APPLICATIONS (0)
FOR OVERALL ACTION

REAPPOINTMENT APPLICATIONS, recommended – comments as indicated

REAPPOINTMENT REVIEW (19)
Anesthesiology
Brock, Carole CRNA
Professional
Family Medicine
Sacks, Dawn, ANP
Professional
Smith-Blackwell, Olivia MD MPH
Torres, Alfredo MD
Internal Medicine
Anand, Edwin MD
Ball, Therese ANP
Professional
  Collaborating Physicians: Ventresca, Edward MD & Burkard, Paula MD PhD
Gayles, Kenneth MD
Konikoff, Karen FNP
Professional
Collaborating Physician: Zizzi, Joseph Jr. MD
Krasner, Susan PhD
Professional
Stehlik, Edward MD
& Follow
Obstetrics & Gynecology
Justicia-Linde, Faye MD
Active
Ophthalmology
Niles, Charles MD
& Follow
Psychiatry & Behavioral Medicine
Antonius, Daniel PhD
Professional
Cervantes, Ana MD
& Follow
Lapides, Hannah NP
Professional
Collaborating Physician: Cummings, Michael MD
Radiology
Mangano, Anthony MD
Active
Teleradiology
Moon, David MD
Active
Surgery
Minhas, Parveen ANP
Professional
Collaborating Physician: Kayler, Liise MD
Thoracic/Cardio Surgery
Drullard, Ian PA-C
Professional
Supervising Physician: Ashraf, M Hashmat MD

DUAL DEPARTMENT REAPPOINTMENT REVIEW (1)
Internal Medicine/Thoracic-Cardiovascular Surgery
Stansberry, Andrew PA-C
Professional
Supervising Physician: Desai, Ravi MD
Supervising Physician: Picone, Anthony MD

FOR OVERALL ACTION

PROVISIONAL APPOINTMENT REVIEW, recommended
The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated.
No August 2017 Board of Directors meeting. All initial appointment recommendations from the August 2017 meeting were approved at the September 2017 Board of Directors meeting.

<table>
<thead>
<tr>
<th>Provisional to Permanent Staff</th>
<th>Provisional Period</th>
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<tbody>
<tr>
<td><strong>Provisional to Permanent Staff</strong></td>
<td><strong>Provisional Period</strong></td>
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<tr>
<td><strong>Expires 09/26/2018</strong></td>
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<tr>
<td><strong>AUGUST 2017</strong></td>
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<tr>
<td><strong>Family Medicine</strong></td>
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<tr>
<td>Jawaid, Fahad MD</td>
<td>Active</td>
</tr>
<tr>
<td>Torres, Alfredo MD</td>
<td>Active</td>
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<tr>
<td><strong>Internal Medicine – Hospitalist</strong></td>
<td></td>
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<tr>
<td>Haskins, Kathryn PA-C</td>
<td>Allied Health</td>
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<tr>
<td><strong>Internal Medicine</strong></td>
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<tr>
<td>Alam, Naheed MD</td>
<td>Active</td>
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<tr>
<td>Dockstader, Chantel MD</td>
<td>Courtesy, Refer</td>
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<tr>
<td>and Follow</td>
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<tr>
<td><strong>Orthopaedic Surgery</strong></td>
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</tr>
<tr>
<td>Bodo, Jules DPM</td>
<td>Active</td>
</tr>
<tr>
<td>Schwartz, Rachel PA-C</td>
<td>Allied Health</td>
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<tr>
<td><strong>Pathology</strong></td>
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<tr>
<td>Cheney, Richard MD</td>
<td>Active</td>
</tr>
<tr>
<td><strong>Plastic and Reconstructive Surgery</strong></td>
<td></td>
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<tr>
<td>Hodgson, Matthew NP</td>
<td>Allied Health</td>
</tr>
<tr>
<td><strong>Psychiatry</strong></td>
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</tr>
<tr>
<td>Grudzien, Jessica MD</td>
<td>Active</td>
</tr>
<tr>
<td>Lapides, Hannah NP</td>
<td>Allied Health</td>
</tr>
<tr>
<td><strong>Radiology</strong></td>
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</tr>
<tr>
<td>Bevilacqua, Thomas MD*</td>
<td>Active</td>
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<tr>
<td><strong>Surgery</strong></td>
<td></td>
</tr>
<tr>
<td>Ortolani, John MD</td>
<td>Active</td>
</tr>
</tbody>
</table>
Provisional to Permanent Staff

Expires 09/26/2018

SEPTEMBER 2017

Anesthesia
Plata, Edward MD
Active

Family Medicine
Amidon, Jeffrey DO
Active
Ramadan, Fadi MD
Active

Internal Medicine
Bantle, Ann Marie ANP
Professional
  Supervising Physician: Dr. R. Sadiq
Bryson, Melissa NP
Professional
  Collaborating Physician: Dr. Brockman
Chemaly, Elie MD
Active
Wener, Gregory PA-C
Allied Health

Neurology
Velicu, Simona MD
Active

The future November 2018 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement

FOR OVERALL ACTION

AUTOMATIC CONCLUSION, Reappointment Expiration, FIRST NOTICE
None

AUTOMATIC CONCLUSION, Reappointment Expiration, SECOND NOTICE
None

AUTOMATIC CONCLUSION, Reappointment Expiration, FINAL NOTICE
None

OLD BUSINESS

Office Operations
Internal Medicine Physician that previously requested a Leave of Absence, due to VISA issues, has obtained an updated VISA. His new expiration date is 9/30/19. The Chief of Service will complete the corresponding FPPE form upon closure of leave. Another Internal Medicine Physician has requested leave while awaiting his updated VISA.

Privilege Forms

Internal Medicine
The Chief of Service and one of the PhD’s in the department are planning a review and revision of the Internal Medicine Psychologist privilege form.

Thoracic/Cardiovascular Surgery Combined AHP Form
The Chief of Service has the final draft for approval; once received, it will be forwarded to the Credentials Committee for endorsement.

**Surgery**

The application for initial appointment of a Surgery Department Physician, which was forwarded to the Medical Executive Committee last month without a specific recommendation, was referred back to the Credentials Committee for further consideration. Discussions between the Chief Medical Officer, Credentials Committee Chair and Chief of Surgery revealed that the main reason for his request for active privileges was not to operate independently, but instead to “scrub in” on selected cases being performed at ECMC by ECMC surgeons. It was proposed by the CMO and agreed by the Chief of Surgery that this could be best achieved by creating a new “OR ASSIST” privilege on the Departmental privileging form which the applicant could then apply for rather than a full list of active privileges.

As follow up to this discussion, please find the recommended additions to the front page of the Department of Surgery form. To lend consistency of format, this mimics the Orthopaedic Surgery form:

**PRIVILEGES: Active or Associate Staff Categories only**

```plaintext
Enter " ✓ " in Request Column
```

**Requested by Applicant**

- Yes / No

**Recommended by Chief of Service**

- Yes / No

- ADMITTING PRIVILEGES
- OR ASSIST PRIVILEGES
- AMBULATORY NON PROCEDURAL PRIVILEGES

*The Credentials Committee endorsed the proposed changes to the Surgery form

**Temporary Privileges**

The temporary privileges tracker was reviewed for the committee, noting the privileges granted since the last meeting. The quality control checks confirmed that all were executed in full compliance with policy and accreditation standards.

**FOR OVERALL ACTION**

**NEW BUSINESS**

Dr. Manyon had requested that Dr. Robert Lugo be named as the Associate Chief of Service for Family Medicine. Per ECMC bylaws, the CMO has made a formal request which has been reviewed by the Medical Executive Committee with an anticipated approval by the Board of Directors at the September 2018 meeting.

**ASSOCIATE CHIEF OF SERVICE**

(a) Each Associate Chief of Service shall have the qualifications set forth in Section 5.2.1 (a) for Chiefs of Service and shall be appointed by the Chief of Service with confirmation by the Medical Executive Committee and the Board. The Chief of Service in conjunction with the Chief Medical Officer shall decide the need for an associate chief of service. An associate chief of service may be granted voting privileges by the Medical
Executive Committee on the recommendation of the Chief of Service and is subject to Board approval.

FOR

INFORMATION

OPEN ISSUES
=Dr. Bakhai, Chief of Service of Psychiatry, updated the Committee regarding a physician’s limited permit. The permit is scheduled to expire as of 10/30/18 and it is not expected that the Provider will be able to extend the limited permit.
=The Medical-Dental Staff Office has had no feedback from Radiology regarding the January 1, 2018 new JC standard regarding fluoroscopy annual training. As this is not a JC Medical Staff chapter standard, the CMO stated that he or Dr. Panesar will set up the initial meeting to ensure it is addressed prior to the 2019 survey.
=The Credentials Committee was alerted to the lack of progress regarding the onboarding tool. Another concern was that the committee coordination is trailing off and there is no representation for in-patient provider on-boarding.
=The CMO informed the Committee that Corporate Compliance has met to discuss the inconsistencies between the regulatory and liability carrier standards with regard to midlevel supervision. Another meeting is being planned to further discuss this.
=The Corporate Compliance Officer reported that the updated collaborating/supervising agreements for ECMC employees is currently being reviewed by legal and awaiting approval. The Medical Dental Staff Office informed the Committee that they have not seen a draft and further discussion may be required to work out the logistics of implementation for employed vs. non-employed providers.

FOR

INFORMATION

OTHER BUSINESS
FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)

FPPE (Focused Professional Practice Evaluation) (2)
Anesthesiology – 2*

*No Pediatric Cases to evaluate; FPPE will need to remain open. Form letter for such circumstances has been drafted and tracking mechanism will need to be developed.

OPPE (Ongoing Professional Practice Evaluation) (68)
Neurology – 6
Neurosurgery - 15
Teleradiology - 39
Urology – 8

FOR

INFORMATION

ADJOURNMENT
With no other business, a motion to adjourn was received and carried at 3:56PM.

Respectfully submitted,
Yogesh Bakhai, MD
Chairman, Credentials Committee

Att.