Erie County Medical Center Corporation

Minutes of the Regular Meeting
of the Board of Directors
Tuesday, November 28, 2017
Staff Dining Room

Voting Board Members Present:
Bishop Michael Badger          Sharon L. Hanson
Douglas H. Baker               Kevin Hogan
Ronald Chapin                 Anthony Iacono
Jonathan Dandes               Thomas P. Malecki, CPA
Darby Fishkin                 Frank Mesiah
Kathleen Grimm, M.D.           Michael A. Seaman

Voting Board Member Excused:
Ronald Bennett                Michael Hoffert

Non-Voting Board Representatives Present:
Thomas Quatroche Ph.D.
William Pauly
Kevin Pranikoff, M.D.

Also Present:
Donna Brown                    Alfred Hammonds
A.J. Colucci, III, Esq.        Julia Jacobia
Peter Cutler                   Charlene Ludlow
Andrew Davis                   Brian Murray, M.D.
Leslie Feidt                   Lorne Steinhart
Stephen Gary                   James Turner
Susan Gonzalez                 Karen Ziemianski

I. Call To Order
Chair Sharon L. Hanson called the meeting to order at 4:30 P.M.

II. Approval of Minutes of October 31, 2017 Regular Meeting of the Board of Directors.
Moved by Kevin Hogan and seconded by Douglas Baker.
Motion approved unanimously

IV. Action Items
A. Approval of November 2, 2017 Medical/Dental Staff Appointments/Re-Appointments
   Moved by Kevin Hogan and seconded by Anthony Iacono.
   Motion approved unanimously
V. BOARD PRESENTATION:

DSRIP
AL HAMMONDS, EXECUTIVE DIRECTOR, MCC

Mr. Hammonds provided an overview of Millennium Collaborative Care’s (DSRIP) Pay for Performance results covering measurement year 2 and beginning of measurement year 3.

- Millennium has earned nearly 100% of all funds available
- Millennium is a leader in the state on potentially preventable readmissions
- Potentially preventable emergency room visits is an opportunity for improvement
- Early Measurement Year (MY) 3 indicators are showing strong improvement over MY2

VI. BOARD COMMITTEE REPORTS
All reports except that of the Performance Improvement Committee are received and filed in the November 28, 2017 Board book.

VII. REPORTS OF CORPORATION’S MANAGEMENT
President & Chief Executive Officer: Thomas J. Quatroche, Ph.D.

Quality
- CLABSI Task Force – meeting regularly to assure best practice and lower rates.
- CAUDI has seen a significant reduction from 2016 to 2017.
- Water management – confirming that existing plan is appropriate; water restrictions expected to continue into January.
- Meditech provider entry alerts being put into action to improve quality scores.

Patient Experience
- Chosen for HANYS Planetree Patient Experience Collaborative.
- Kindness Coin – coins given throughout the hospital recognizing extraordinary care. Individuals’ names are mapped to record good conduct and recognition.
- Kidney Transplant Tree Lighting event to recognize recipients and donors.

Culture
- Shuttle service for employees beginning December 4.
- Adopted MST School – give students a “flavor” for healthcare.
- ECMC EMS Award at Buffalo Fire Department’s 127th Annual Ball.

Operations
- Capital Campaign over $7.5 million.
• Continue with surge plan – very high volumes through November.
• Landscaping campaign implemented, improving curb appeal.
• Additional employee parking lots have opened.
• OCH OB/GYN expansion completed in the Grider St. Building.
• Primary Care walk-in clinic with expanded hours.
• Discharges continue to be very strong.
• LOS continues to do very well.
• 20% increase in inpatient surgeries.
• October operating profit $48,000, slightly off budget.
• YTD - $1.3 million operating income
• $1.4 million ahead of last year with favorable financial results.

Financial Officer: Stephen Gary
A summary of the financial results through October 31, 2017 and a Quarterly Financial Statement and projected statement of Yearly Cash Flows are in the Board Book.

Mr. Gary reported on the Investment Committee meeting including a review of 3rd quarter performance with ECMCC’s Financial Advisor and a review of ECMCC’s investment policy. The investment allocations are within policy ranges and no change in the investment policy has been recommended by the Investment Committee.

VIII. RECESS TO EXECUTIVE SESSION – MATTERS MADE CONFIDENTIAL BY LAW
Moved by Anthony Iacono and seconded by Kevin Hogan to enter into Executive Session at 4:55 P.M. to consider matters made confidential by law, including certain litigation matters, strategic investments, and business plans.
Motion approved unanimously

IX. RECONVENE IN OPEN SESSION
Moved by Anthony Iacono and seconded by Michael Seaman to reconvene in Open Session at 5:30 P.M. No action was taken by the Board in Executive Session.
Motion approved unanimously.

X. ADJOURNMENT
Moved by Michael Seaman and seconded by Kevin Hogan to adjourn the Board of Directors meeting at 5:30 P.M.

Douglas H. Baker
Corporation Secretary
CREDENTIALS COMMITTEE MEETING MINUTES

Committee Members Present:
Yogesh Bakhai, MD
Robert Glover, Jr., MD
Richard Hall, MD, DDS, PhD
Susan Ksiazek, RPh
Mark LiVecchi, MD, DMD, MBA
Brian Murray, MD, CMO (ex-officio)
Richard Skomra, CRNA
Mandip Panesar, MD

Medical-Dental Staff Office and Administrative Members Present:
Cara Burton, Medical-Dental Staff Services Manager; Tara Boone, Medical-Dental Staff Services Coordinator; Judy Fenski, Credentialing Specialist; Kerry Lock, Credentialing Specialist

Guest:
Samuel Cloud, DO

Committee Members Excused:
Erik Jensen, MD
Jonathan Marshall, DO

CALL TO ORDER
The meeting was called to order at 3:08pm. The minutes of the October 2017 meeting were endorsed by the Medical Executive Committee and approved by the Board of Directors at their respective meetings last month.

FOR INFORMATION

ADMINISTRATIVE
The Credentials Committee was made aware of recent resignations, application withdrawals, leave requests or conclusions and presents the following names to the Executive Committee for information.

A. Deceased – none
B. Applications Withdrawn – Guerman Ermolenko, MD
C. Application Processing Cessation – none
D. Automatic Processing Conclusion – (inactive applications > 180 days from date of signature) – none
E. Resignations

  Bezon, Kelsey PA-C  Emergency Medicine  10/24/2017
  Franzek, Elizabeth MD  Emergency Medicine  10/26/2017
  Keefe, James MD  Internal Medicine  10/11/2017
  Ansevin, Carl MD  Neurology  11/01/2017
  Guyot, Anne MD  Neurology  11/01/2017
  Shneker, Bassel MD  Neurology  11/01/2017
  Baetzhold, Karen PA-C  Orthopaedic Surgery  09/22/2017
  DeFrancis, Roy DPM  Orthopaedic Surgery-Podiatry  10/11/2017

FOR INFORMATION
Erie County Medical Center Corporation

Minutes of Board of Directors Regular Meeting
Of Tuesday, November 28, 2017

CHANGE IN STAFF CATEGORY

None

FOR OVERALL ACTION

DEPARTMENT CHANGE OR ADDITION

Family Medicine
Anand, Dimple FNP  
Collaborating Physician: Dr. Sandhu  
Add Internal Medicine

Torres, Carmen NP  
Collaborating Physician: Dr. Sandhu  
Add Internal Medicine

Wayne, Faith ANP  
Collaborating Physician: Dr. Evans  
Remove Internal Medicine

FOR OVERALL ACTION

CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING

None

FOR OVERALL ACTION

PRIVILEGE ADDITION/REVISION, RECOMMENDED – COMMENTS AS INDICATED

Internal Medicine
Fedkiw, Kimberly FNP  
Collaborating physician: Dr. Anillo
Allied Health Professional
- Pneumothorax management, including emergency needle
Fung, Eleanor MD*  
Active
Adding Internal Medicine - Gastroenterology Privileges
- Esophageal Manometry/pH Monitoring Ambulatory pH Monitoring
- Balloon tamponade (e.g. Sengstaken/Blakemore) for bleeding esophageal / gastric varices
- Hemostasis of the Upper and Lower GI Tract including Injection Therapy, Bipolar Electrocoagulation, Thermocoagulation, Sclerotherapy, Ligation
- Esophageal Dilation
- Esophageal Prosthesis Placement
- Endoscopic Retrograde Cholangiopancreatography (ERCP) diagnostic and therapeutic
- Endoscopic Sphincterotomy/Papillotomy
- Endoscopic Removal of Biliary/Pancreatic Calculi
- Endoscopic Nasobiliary/Nasopancreatic Drain Placement
- Endoscopic Biliary/Pancreatic Endoprosthesis (Stent) Placement
- Mechanical Lithotripsy of Biliary/Pancreatic Calculi
- Endoscopic Ultrasonography
*Note: Department of Surgery will be responsible for OPPE/FPPE

Rehabilitation Medicine
Diina, David ANP  
*Allied Health Professional*

- *Supervising Physician: Dr. LiVecchi*
- Staple Removal
- Suture Removal
- Suture/Staple Laceration
- I&D Simple Skin Abscess
- Decannulation/Replacement of Tracheostomy Tube

**Orthopaedic Surgery**

Castonguay, Andrea PA-C  
*Allied Health Professional*

- *Supervising Physician: Dr. Dyskin*
- Immunization (tetanus) or intramuscular injections
- Examine patients in the ER prior to being seen by the surgeon

**Surgery**

Glick, Philip MD  
*Active*

- General Thoracic Surgery
- Esophagoscopy Flexible
- Cervical Node biopsy

McCallion, Eamon RPA-C  
*Allied Health Professional*

- *Supervising Physician: Dr. Lukan*
- Peritoneal Lavage Open Method
- Infection, Incision and Drainage
- Wound Culture
- Decubitus Ulcer Management
- Debridement, Excisional
- Negative Pressure Therapy, Including Wound Vac
- Application of Silver Nitrate

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**Privilege Withdrawal**

None

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**Information**

**Unaccredited Fellowships**

An off-cycle CD fellow did not complete the newly implemented fellowship application process. Per the Associate Chief of Chemical Dependency, the fellowship is completed effective December 2017 and the fellow will not be applying for ECMC medical-dental staff membership. The above has been noted in the Unaccredited Fellowship file by the Medical-Dental Staff Office and communicated appropriately.

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**Appointment Applications, Recommended—Comments as Indicated**

**Initial Appointments**

**Initial Appointments (7)**

**Family Medicine**

Bieniek, Christopher NP  
*Allied Health Professional*

- *Collaborating Physician: Dr. Torres*

Elnasser, Dilafruz NP  
*Allied Health Professional*
Collaborating Physician: Dr. Evans

**Internal Medicine**
- Brindisi, Joseph NP
  
  **Internal Medicine – Hospitalist**
- Komarova, Irina MD

**Oral and Maxillofacial Surgery**
- White, Gregory DDS

**Psychiatry**
- Riaz, Usman MD

**Rehabilitation Medicine**
- Boucher, George MD

FOR OVERALL

**REAPPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED**

<table>
<thead>
<tr>
<th>Department</th>
<th>Name</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Anesthesiology</td>
<td>Duffy, Brian MD</td>
<td>Active</td>
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<tr>
<td>Dentistry</td>
<td>Hinchy, Nicole DDS</td>
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<tr>
<td></td>
<td>Korff, Kathryn DDS</td>
<td>Active</td>
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<tr>
<td></td>
<td>McLean, Terrence DDS</td>
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<tr>
<td></td>
<td>Miller, Raymond DDS</td>
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<tr>
<td></td>
<td>Rossitto, Rachael DDS</td>
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<tr>
<td>Emergency Medicine</td>
<td>Ellis, David MD</td>
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<tr>
<td></td>
<td>Igoe, Gerald MD</td>
<td>Active</td>
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<tr>
<td>Family Medicine</td>
<td>Glick, Myron MD</td>
<td>Active</td>
</tr>
<tr>
<td></td>
<td>Hazel, Susanne FNP</td>
<td>Courtesy, Refer &amp; Follow</td>
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<tr>
<td></td>
<td>Sawyer, Rita FNP</td>
<td>Courtesy, Refer &amp; Follow</td>
</tr>
<tr>
<td>Internal Medicine</td>
<td>Bakhai, Smita MD, MPH</td>
<td>Active</td>
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<tr>
<td></td>
<td>Berchou, Kelly MD</td>
<td>Courtesy, Refer &amp; Follow</td>
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<tr>
<td></td>
<td>Burkard, Paula MD, PhD</td>
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<td></td>
<td>Desai, Ravi MD</td>
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<td>Elkin, Peter MD</td>
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<td></td>
<td>Fedkiw, Kimberly FNP</td>
<td>Allied Health Professional</td>
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<td></td>
<td>Kozlowski, Lisa MD</td>
<td>Courtesy, Refer &amp; Follow</td>
</tr>
<tr>
<td></td>
<td>Mahran, Khalid MD</td>
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<tr>
<td></td>
<td>Novak, Jan MD</td>
<td>Active</td>
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<tr>
<td></td>
<td>Pendyala, Prashant MD</td>
<td>Active</td>
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<tr>
<td></td>
<td>Spyche, Laura ANP</td>
<td>Allied Health Professional</td>
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<tr>
<td></td>
<td>Sturm, Tracy FNP</td>
<td>Allied Health Professional</td>
</tr>
</tbody>
</table>

Collaborating Physician: Dr. Sandhu

Collaborating Physician: Dr. Azadfar
Collaborating Physician: Dr. Claus

Zizzi, Joseph Jr. MD
Laboratory Medicine
Lehman, Leorosa MD
Neurosurgery
Castiglia, Gregory MD
Moreland, Douglas MD
Obstetrics & Gynecology
Brebnor, Angelle MD
Oral & Maxillofacial Surgery
Frawley, Thomas DDS
Nagai, Michael DDS, MD
Sindoni, Frank DDS, MD
Orthopaedic Surgery
Castonguay, Andrea PA-C
First Assist & Supervising Physician: Dr. Dyskin
Davidson, David DPM
DiPaola, Matthew MD
Dyskin, Evgeny MD
Falcone, Joseph MD
Peterson, Andrew PA-C
Supervising Physician: Dr. Rauh
Pathology
Paterson, Joyce MD
Psychiatry & Behavioral Medicine
Adragna, Michael MD
Brooks, Victoria MD
Hanrahan, Laura MD
Leo, Raphael MD
Park, Seung-Kyoon MD
Radiology
Drumsta, Douglas MD
Dym, Jean-Paul MD
Gutstein, Laurie MD
Phillies, Gregory MD
Postal, Eric MD
Pratt, Alan MD
Ruocco, Martin MD
Turaif, Najat MBBS
Turner, James MD
Rehabilitation Medicine
Celotto, Steven DC
Diina, David ANP
Frank, Thomas DC
Surgery
Dryjski, Maciej MD
Glick, Philip MD
**Erie County Medical Center Corporation**

McCallion, Eamon PA-C
*Allied Health Professional*

First Assist & Supervising Physician: Dr. Lukan

Wiles, Charles MD
*Active*

**Urology**

DeBerry, John MD
*Active*

Pranikoff, Kevin MD
*Active*

**ACTION**

### PROVISIONAL APPOINTMENT REVIEW, RECOMMENDED

The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated.

<table>
<thead>
<tr>
<th><strong>Provisional to Permanent Staff</strong></th>
<th><strong>Provisional Period Expires 11/27/2017</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Internal Medicine</strong></td>
<td></td>
</tr>
<tr>
<td>Glover Jr., Robert F. MD</td>
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<tr>
<td>Gupta, Anu MD</td>
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<tr>
<td>Meng, Jennifer PA-C</td>
<td>Allied Health Professional</td>
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<tr>
<td>Ramos, Emilio MD</td>
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<td>Sivalingam, Devamohan MD</td>
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<tr>
<td>Spyche, Laura ANP</td>
<td>Allied Health Professional</td>
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<tr>
<td><strong>Orthopaedic Surgery</strong></td>
<td></td>
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<tr>
<td>Kish, Mary Jo ANP</td>
<td>Allied Health Professional</td>
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<tr>
<td><strong>Pathology</strong></td>
<td></td>
</tr>
<tr>
<td>Bhalla, Amarpreet MD</td>
<td>Active</td>
</tr>
</tbody>
</table>

*The future January 2018 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement.*

**FOR OVERALL ACTION**
AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FIRST NOTICE

**Internal Medicine**
Kotowski, Adam MD  
Courtesy, Refer & Follow

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, SECOND NOTICE

**Internal Medicine**
Cunningham, Eugene MD  
Active

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FINAL NOTICE

None

**OLD BUSINESS**

**Privilege Forms**

**Privilege Addition – Internal Medicine/Cardiology**
The Credentials Committee endorsed the addition of the Insertion of Loop Recorder privilege pending further discussion amongst the Cardiology Division regarding the credentialing criteria.

**INTERNAL MEDICINE - CARDIOLOGY**

**LEVEL II PROCEDURAL PRIVILEGES**

**Insertion of Loop Recorder (ILR)**
Criteria: The first 5 insertions performed under the supervision of either the manufacturer’s representative or a physician credentialed in the insertion of loop recorders.

**Privilege Addition - General Surgery/GI Privileges**
The Credentials Committee endorsed the addition of 2 new privileges (below) to be added to the Surgery form as written with potential revisions to the criteria after further review with the Surgery COS and by members of the Credentials Committee. A new surgeon that has completed an Advanced Therapeutic Endoscopy and Gastrointestinal Surgery Fellowship will be requesting these privileges at next meeting.

**GENERAL SURGERY**

**ENDOSCOPIES**

<table>
<thead>
<tr>
<th>Requested</th>
<th>Recommended</th>
<th>Procedure</th>
</tr>
</thead>
<tbody>
<tr>
<td>by applicant</td>
<td>by Chief of Service</td>
<td></td>
</tr>
<tr>
<td>Y / N</td>
<td>Y / N</td>
<td></td>
</tr>
</tbody>
</table>

**Advanced Endoscopic Procedures**
Requires documentation of procedure specific training and mentoring to be determined by Chief of Service

| k) | Per-Oral Endoscopic Myotomy (POEM) |
| l) | Endoscopic Mucosal and Submucosal Resection (EMSR) |

**Combined AHP Forms**
The below three departments have adopted the new combined NP/PA format. There are no substantive changes to the departmental privileges as part of this re-formatting.

Neurology  
Psychiatry  
Rehabilitation Medicine

**Temporary Privileges**
The temporary privileges tracker was reviewed for the committee, noting the privileges granted since the last meeting. The quality control checks confirmed that all were executed in full compliance with policy.
**NEW BUSINESS**

**Dues Report**
The MDSO reported to the committee that all 2017 staff dues have been collected.

**Forms**
For improved ease of use, an initial provider application has been created in writable PDF format.

**NPDB Reporting Requirements**
Effective September 2017, the NPDB revised its Guidebook, expanding the criteria for reporting adverse clinical privileges actions. Though it appears that ECMC’s policies are in full compliance with these standards, organizations have been advised to review their bylaws accordingly. This item has been flagged for the next Bylaws Committee to involve our legal counsel in a reconciliation of the bylaws against this updated guidance and current NYS requirements and to render an opinion of whether the bylaws are in need of revision and if so, assist with the language.

**TerraceView**
The committee was updated regarding the issues surrounding identifying a collaborating physician for a Psychiatry Nurse Practitioner.

**FOR INFORMATION**

**OPEN ISSUES**

**Board Certification**
= The MDSO staff followed up on the Orthopaedic Surgeon whose board certification lapsed and confirmed he sat for the American Board of Spinal Cord Injury in October 2017; close from agenda.
= The MDSO awaits confirmation of the resignation of two Oral Maxillo-Facial Surgeons who have relayed that they will not be pursuing board certification.

**Expireables**
The MDSO awaits direction from the CSO regarding the Mandated Reporter requirements from the Justice Center.

**Onboarding Tool**
No Update; the tool now can no longer be accessed from the Medical-Dental Staff Office page, limiting its use by those outside of the MDSO.

**OTHER BUSINESS**

**FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)**

**FPPE (Focused Professional Practice Evaluation) (1)**
Radiology (1)

**OPPE (Ongoing Professional Practice Evaluation) (94)**
Otolaryngology 2
Oral Max        20
Neurology       1
Urology         8
Chiropractic    9
Rehab           8
ED              46

FOR
INFORMATION

ADJOURNMENT

With no other business, a motion to adjourn was received and carried at 4:10 PM.
Respectfully submitted,

Yogesh Bakhai, MD
Chairman, Credentials Committee

Att.