Erie County Medical Center Corporation

Minutes of the Regular Meeting of the Board of Directors
Tuesday, June 27, 2017
Staff Dining Room

Voting Board Members Present:
- Bishop Michael Badger
- Douglas H. Baker
- Ronald Bennett
- Ronald Chapin
- Jonathan Dandes
- Darby Fishkin
- Kathleen Grimm, M.D.
- Sharon L. Hanson
- Anthony Iacono
- Thomas P. Malecki, CPA
- Michael A. Seaman

Voting Board Member Excused:
- Michael Hoffert
- Kevin Hogan
- Frank Mesiah

Non-Voting Board Representatives Present:
- Thomas Quatroche Ph.D.
- James Lawicki
- Kevin Pranikoff, M.D.

Also Present:
- Donna Brown
- John Cumbo
- Peter Cutler
- Andrew Denning
- Stephen Gary
- Susan Gonzalez
- Al Hammonds
- Brian Murray, M.D.
- Jim Turner
- Karen Ziemianski

I. CALL TO ORDER

Chair Sharon L. Hanson called the meeting to order at 4:30 P.M.

Tom Quatroche, CEO, thanked and congratulated Andrew Denning for his quick actions to avert further damage to our recent cyberattack on ECMC’s computer system.

II. APPROVAL OF MINUTES OF MARCH 28, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.
Moved by Jon Dandes and seconded by Thomas Malecki
Motion approved unanimously
APPROVAL OF MINUTES OF APRIL 25, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.
Moved by Jon Dandes and seconded by Ronald Chapin.
Motion approved unanimously

APPROVAL OF MINUTES OF MAY 23, 2017 REGULAR MEETING OF THE BOARD OF DIRECTORS.
Moved by Jon Dandes and seconded by Anthony Iacono.
Motion approved unanimously

III. BOARD PRESENTATION:

DSRIP BUDGET
AL HAMMONDS, MCC EXECUTIVE DIRECTOR:

Al Hammonds provided an overview of the DSRIP Budget from the beginning of April 1, 2015 through March 31, 2021 and the assumptions made in recommending the current year budget. The Board of Directors consider approving the current DSRIP budget at today’s board meeting.

TRAUMA CENTER AND ED UPDATE
ANDY DAVIS, CHIEF OPERATING OFFICER:

Andy Davis provided a comprehensive update on the ED expansion project. The updated ED will be a 54,000 sq. ft. building with 50 emergency stations, 4 trauma resuscitation suites and will focus on patient-centered care and privacy. The helipad will have a dedicated roof-top elevator directly into the four new trauma resuscitation suites. Projected timeline calls for construction commencement in September/October 2017 and a completion date in late 2019. Mr. Davis answered questions from the board members concerning timing, cost and planning.

WYOMING COUNTY COMMUNITY HEALTH SYSTEM AFFILIATION UPDATE
ANDY DAVIS, CHIEF OPERATING OFFICER:

Andy Davis provided an overview of the collaboration with Wyoming County Community Hospital System (WCCHS). The goal is to strengthen and enhance the relationship between WCCHS and ECMCC. There are current agreements being finalized with ECMCC and/or Kaleida Health relating to ENT, surgery, Allergy Services, Nephrology services, ED, Urology, Obstetrics, General Surgery and Primary Care. Administrative and other services will also be provided to WCCHS.
IV. **ACTION ITEMS**
   A. **A Resolution of the Board of Directors Approving Millennium Collaborative Care Budget**
      Moved by Anthony Iacono and seconded by Jon Dandes.
      **Motion approved unanimously**
   
   B. **Approval of June 1, 2017 Medical/Dental Staff Appointments/Re-Appointments**
      Moved by Anthony Iacono and seconded by Michael Seaman
      **Motion approved unanimously**

V. **BOARD COMMITTEE REPORTS**
   All reports except that of the Performance Improvement Committee are received and filed in the June 27, 2017 Board book.

VI. **REPORTS OF CORPORATION’S MANAGEMENT**
   President & Chief Executive Officer: Thomas J. Quatroche, Ph.D.

   **Quality**
   - Received the AHA Gold Plus award for CHF (Congestive Heart Failure) and Stroke
   - Received the Beacon Silver Award for MICU
   - Terrace View received 4 Stars from CMS
   - OMH Onsite Survey for three-year accreditation
   - CARF Survey
   - NYS Lab Survey
   - UNOS Survey – surveyors communicated that they were very impressed and that this was a dramatic improvement.
   - Transplant COINS project
   - Grider Family PCMH Level 3 Certification

   **Patient Experience**
   - Enforced appropriate parking in patient lot.
   - Dietary kicked off the first Patient Experience Committee.
   - All Patient Experience Greeters are in uniform.
   - Expanded wheelchair access
   - Patient Portal enrollment has exceeded our 2017 goal, earning $600,000
Culture

- Nursing Week
- Mental Health Awareness Month
- EMS Week
- Trauma Survivor Week
- Corporate Challenge
- Super Hero Event
- Wellness Fair
- Mayor’s Senior Wellness Fair at Canisius College – “Falls” booth
- “Let’s Not Meet by Accident” presented to over 700 students
- Mary Molly Shea, RN, Clinical Investigator, appointed to NYS Nursing Board
- Paul Quesinberry, RN, Stroke Program Coordinator nominated for Nurse of Distinction; Beth Weslow, RN, BSN, CMSRN, Medical Surgical Nurse nominated for Outstanding Staff Nurse by the Professional Nurses Association
- Springfest 2017 – 1,700 people attended, including 320 employees who were able to attend due to the generosity of the ECMC Board, Foundation Board and Executive Team.

Operations

- Computer system close to fully functional
- Capital Campaign has reached commitments totaling $3 million
- CON approved for Trauma Center and Emergency Department
- Summer surge plan implemented
- A dedicated Observation Hospitalist has been engaged.
- Hired new oncologist and orthopaedic surgeon
- Over 800 employees educated for Cultural Competency/Health Literacy through DSRIP

Chief Financial Officer: Stephen Gary

A summary of the financial results through April 30, 2017 and a Quarterly Financial Statement and projected statement of Yearly Cash Flows are attached in the Board Book for review.
Chief Medical Officer: Brian Murray, MD

Dr. Murray provided a summary of the presentations at a recent Quality Improvement Committee meeting.

- **Chemical Dependency** – Dr. Reza Azadfard, Chief of Service, Chemical Dependency, presented withdrawal and stabilization services annual report in 2016. Patient satisfaction scores for withdrawal and stabilization and impatient were presented showing very high satisfaction rates. Lowest scores were cleanliness and satisfaction with food.

- **Neurology** – Richard Ferguson, MD and Paul Quesinberry, RN presented an overview of stroke and neurology services at ECMC. Dr. Ferguson outlined the advancements that have been made in the diagnosis of stroke over the last few years. Utilizing appropriate screening techniques is essential. Future improvements planned include outpatient CardioNet monitoring to detect atrial fibrillation, increase stroke clinic days per month for improved patient access, obtain follow up 30 days post discharge data and enhance community awareness of stroke symptoms and prevention.

- **Organ Donor Procurement**: Cheryl Nicosia, RN, Nurse Coordinator of the organ donation program at ECMC, provided an update on our relationship with UNYTS and organ procurement. To date in 2017, there have been 8 organ donors at ECMC. Goals include a continued education with staff to improve understanding of the process of organ donation.

**VII. Recess to Executive Session – Matters Made Confidential by Law**
Moved by Douglas Baker and seconded by Anthony Iacono to enter into Executive Session at 5:20 P.M. to consider matters made confidential by law, including certain compliance-related matters, strategic investments, and business plans.

**Motion approved unanimously**

**VIII. Reconvene in Open Session**
Moved by Douglas Baker and seconded by Bishop Michael Badger to reconvene in Open Session at 5:22 P.M. No action was taken by the Board in Executive Session.

**Motion approved unanimously.**
IX.  **ADJOURNMENT**  
Moved by Douglas Baker and seconded by Ronald Chapin to adjourn the Board of Directors meeting at 5:22 P.M.

[Signature]
Douglas H. Baker  
Corporation Secretary
WHEREAS, Erie County Medical Center Corporation (the “Corporation”) is the lead applicant of the Millennium Collaborative Care (“MCC”) Performing Provider System (“PPS”) established under New York State’s Delivery System Reform Incentive Payment (“DSRIP”) program; and

WHEREAS, the Corporation has engaged Millennium PPS Management, LLC, as a central services organization to provide project management, administrative services, and staffing services with respect to MCC PPS pursuant to a Governance Agreement effective September 30, 2015; and

WHEREAS, in accordance with Section 5.2 of the Governance Agreement, the Corporation must approve all MCC PPS annual capital and operating budgets; and

WHEREAS, the MCC Finance Committee has prepared and the MCC Board of Managers has approved MCC’s attached budget for DSRIP year three (2017-2018), and now seeks the Corporation’s approval of the budget.

NOW, THEREFORE, the Board of Directors resolves as follows:

1. Based upon the recommendation of the MCC Finance Committee and Board of Managers, the Corporation hereby ratifies and approves the attached budget.

2. The Corporation and MCC are authorized to do all things necessary and appropriate to implement this resolution.

3. This resolution shall take effect immediately.

_____________________________
Douglas H. Baker
Corporation Secretary
CREDENTIALS COMMITTEE MEETING MINUTES

Committee Members Present:
Yogesh Bakhai, MD
Robert Glover, Jr., MD
Brian Murray, MD, CMO (ex-officio)

Mandip Panesar, MD
Richard Skomra, CRNA
Susan Ksiazek, RPh

Medical-Dental Staff Office and Administrative Members Present:
Cara Burton, Medical-Dental Staff Services Manager; Tara Boone, Medical-Dental Staff Services Coordinator; Judy Fenski, Credentialing Specialist; Kerry Lock, Credentialing Specialist

Guest:
Samuel Cloud, DO

Committee Members Excused:
Richard Hall, MD, DDS, PhD
Erik Jensen, MD
Mark LiVecchi, MD, DMD, MBA
Jonathan Marshall, DO

CALL TO ORDER
The meeting was called to order at 3:07 by Dr. Bakhai. The April business items and May Credential Committee minutes were reviewed and approved by the Board of Directors.

ADMINISTRATIVE
The Credentials Committee was made aware of recent resignations, application withdrawals, leave requests or conclusions and presents the following names to the Executive Committee for information.

A. Deceased – none
B. Applications Withdrawn – none
C. Application Processing Cessation – none
D. Automatic Processing Conclusion – (inactive applications > 180 days from date of signature) – none
E. Resignations:

DePlato, Anthony MD  Anesthesiology  08/21/2017
Barandeh, Farda PA-C  Emergency Medicine  04/20/2017
Snyder, Teresa FNP  Family Medicine  04/20/2017
Woods, Kara PA-C  Family Medicine  04/03/2017
Lohr, Noelle ANP  Internal Medicine  05/28/2017
Zachariah, Mareena MD  Internal Medicine  06/01/2017
Ionescu, Adina MD  Obstetrics & Gynecology  07/01/2017
Femia, Ronald MD  Radiology  04/09/2017
FOR INFORMATION

CHANGE IN STAFF CATEGORY

None

FOR OVERALL ACTION

DEPARTMENT CHANGE OR ADDITION

Internal Medicine
Venuto, Lisa PA – ADD – Family Medicine
Supervising Physician: Dr. M. Azadfard
Minhas, Parveen ANP – ADD – Surgery

Collaborating Physician: S. Patel, MD

FOR OVERALL ACTION

CHANGE OR ADDITION OF COLLABORATING/SUPERVISING ATTENDING

Internal Medicine
Ford, Daniel PA-C
Supervising Physician: G. Vaidyanathan, MD

Surgery
Minhas, Parveen ANP

Collaborating Physician: S. Patel, MD

Komornicki, Isabel ANP
Collaborating Physician: J. Jordan, MD

FOR OVERALL ACTION

PRIVILEGE ADDITION/REVISION, RECOMMENDED – COMMENTS AS INDICATED

Orthopaedic Surgery
Jordan, Kelly PA-C
Supervising Physician: L. Bisson, MD
- Immunization (tetanus) or intramuscular injections
- I&D of uncomplicated abscess

FOR OVERALL ACTION

PRIVILEGE WITHDRAWAL

None

FOR INFORMATION

APPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED

INITIAL APPOINTMENTS
Initial Appointments (10) *

Anesthesiology
Juncwicz, Edmund DO

Family Medicine
Alicandri, Darren MD

Active
Active
Amitrano, Loretta FNP
Collaborating Physician: Dr. J. Rajeswary
Allied Health Professional

Arida, Theresa FNP
Collaborating Physician: Dr. S. Evans
Allied Health Professional

Leiser, Elizabeth ANP
Collaborating Physician: Dr. S. Evans
Allied Health Professional

Silliman, Carrie FNP
Collaborating Physician: Dr. J. Rajeswary
Allied Health Professional

Orthopaedic Surgery

Cullen, Kyle PA-C
Supervising Physician: Dr. L. Clark
Allied Health Professional

Weeks, Josuha PA-C
Supervising Physician: Dr. W. Wind
Allied Health Professional

Pathology

Baqai, Saad MD
Active

Radiology – Teleradiology

Griffith, Gillian MD
Active

*The committee recommended the review of one of the new appointment dossiers by the Practitioner Wellness Committee

REAPPOINTMENT APPLICATIONS, RECOMMENDED – COMMENTS AS INDICATED

REAPPOINTMENT REVIEW (43)

Anesthesiology

Brock, Carole CRNA
Allied Health Professional

Brundin, Douglas CRNA
Allied Health Professional

Davis, Howard MD
Active

Nice, Kimberly CRNA
Allied Health Professional

Plotkin, Scott MD
Active

Rizzo, Heather CRNA
Allied Health Professional

Dentistry

Dunn, Mary DDS
Courtesy, Refer & Follow

Emergency Medicine

Cloud, Samuel DO
Active

Pugh, Jennifer MD
Active

Family Medicine

Blondell, Richard MD
Active

Internal Medicine

Ananthan, Dinesh MD
Active

Bhatnagar, Jyotsna MD
Active

Case, Joshua MD
Active

Ebling, Nancy DO
Courtesy, Refer & Follow

Ford, Daniel PA-C
Allied Health Professional

Supervising Physician: Dr. G. Vaidyanathan

Grimm, Kathleen MD
Active

Gundroo, Aijaz MD
Active

Konikoff, Karen FNP
Collaborating Physician: Dr. J. Zizzi
Allied Health Professional

Mendu, Anuradha MD
Active
FOR OVERALL ACTION

**PROVISIONAL APPOINTMENT REVIEW, RECOMMENDED**

The following members of the Provisional Staff from the previous year period are presented for movement to the Permanent Staff on the date indicated.

**June 2017 Provisional to Permanent Staff**

<table>
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**Anesthesiology**

ERIE COUNTY MEDICAL CENTER CORPORATION
MINUTES OF BOARD OF DIRECTORS REGULAR MEETING OF TUESDAY, JUNE 27, 2017
The future August 2017 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement.

FOR OVERALL ACTION

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FIRST NOTICE

Dermatology
Paolini, Tara MD

Family Medicine
Glasgow, Patrick MD

Internal Medicine
Batra, Manav MD
Bent-Shaw, Luis MD
Gayles, Kenneth MD

Psychiatry and Behavioral Medicine
Gokhale, Vinayak, MD
Sengupta, Sourav MD

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, SECOND NOTICE

Ophthalmology
Knapp, Russell MD

Surgery
Savo, Mark MD

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FINAL NOTICE

Radiology
DeZastro, Timothy MD

FOR OVERALL ACTION

OLD BUSINESS

Office Operations

ERIE COUNTY MEDICAL CENTER CORPORATION
MINUTES OF BOARD OF DIRECTORS REGULAR MEETING
OF TUESDAY, JUNE 27, 2017

McKeever, Ashley CRNA   Allied Health Professional   06/28/2017
Dentistry
Ayoub, Fadi DDS   Active   06/28/2017
Davidow, Peter DDS   Active   06/28/2017
Internal Medicine
Ananthan, Dinesh MD   Active   06/28/2017
Imam, Hannan PA-C   Allied Health Professional   06/28/2017
Pack, Aaron ANP   Allied Health Professional   06/28/2017
Neurology
Glover, Robert L. MD   Active   06/28/2017
Radiology
Drumsta, Douglas MD   Active   06/28/2017
Hecht, Adam MD   Active   06/28/2017
LoStracco, Thomas MD   Active   06/28/2017
Surgery
Komornicki, Isabel ANP   Active   06/28/2017

Dentistry
Ayoub, Fadi DDS   Active   06/28/2017
Davidow, Peter DDS   Active   06/28/2017
Internal Medicine
Ananthan, Dinesh MD   Active   06/28/2017
Imam, Hannan PA-C   Allied Health Professional   06/28/2017
Pack, Aaron ANP   Allied Health Professional   06/28/2017
Neurology
Glover, Robert L. MD   Active   06/28/2017
Radiology
Drumsta, Douglas MD   Active   06/28/2017
Hecht, Adam MD   Active   06/28/2017
LoStracco, Thomas MD   Active   06/28/2017
Surgery
Komornicki, Isabel ANP   Active   06/28/2017

The future August 2017 Provisional to Permanent Staff list will be compiled for Chief of Service for review and endorsement.

FOR OVERALL ACTION

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FIRST NOTICE

Dermatology
Paolini, Tara MD

Family Medicine
Glasgow, Patrick MD

Internal Medicine
Batra, Manav MD
Bent-Shaw, Luis MD
Gayles, Kenneth MD

Psychiatry and Behavioral Medicine
Gokhale, Vinayak, MD
Sengupta, Sourav MD

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, SECOND NOTICE

Ophthalmology
Knapp, Russell MD

Surgery
Savo, Mark MD

AUTOMATIC CONCLUSION, REAPPOINTMENT EXPIRATION, FINAL NOTICE

Radiology
DeZastro, Timothy MD

FOR OVERALL ACTION

OLD BUSINESS

Office Operations
The Medical-Dental Staff Office has been unable to run the second notice dues report. A report will be run and past due invoices will be mailed out as soon as the credentialing software is available.

**TEMPORARY PRIVILEGES**
All temporary privileges issued since the last meeting, with the justification of need for each, were reviewed for the committee. The quality control checks confirmed that all were executed in full compliance with policy.

### FOR OVERALL ACTION

**NEW BUSINESS**

**Unaccredited Fellowship Programs**
S. Kisiazek provided the committee with information regarding two fellows who will be entering a non-accredited Spine Fellowship. While the Fellow training will be primarily at Kaleida Health, they will also be scheduled to train at the Erie County Medical Center. She is working with the practice plan researching if limited permits can be issued to both sites and requested that the Medical-Dental Staff Office create a line on the agenda. S. Kisiazek has reached out to Kaleida Health to align processes for consistency. Dr. Cloud has drafted a policy on the topic.

**Intra-Operative Monitoring**
C. Burton provided the committee with preliminary information regarding intra-operative impulse monitoring privileges. Additional detail will be provided to the committee next month.

**Surveys**
The Commission on Accreditation of Rehabilitation Medicine audit is scheduled for next Monday and Tuesday. The Medical-Dental Staff Office has prepared the files for review.

### FOR OVERALL ACTION

**OPEN ISSUES**

**Social Security Death Master File**
There were no updates regarding the Social Security Death Master File.

**NYS Dentistry Law**
The Medical-Dental Staff Office has not yet received an update from Oral & Maxillo-Facial Surgery COS regarding additional sedation certification requirements for the NYS Dentistry Laws that go into effect July 1, 2017.

### FOR INFORMATION

**OTHER BUSINESS**

**FPPE-OPPE Report (included in the consent calendar of the Medical-Executive Committee)**

**FPPE (Focused Professional Practice Evaluation)** (0)

**OPPE (Ongoing Professional Practice Evaluation)** (36)

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<td>Psychiatry</td>
<td>1</td>
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<tr>
<td>Radiology</td>
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### FOR INFORMATION
ADJOURNMENT

With no other business, a motion to adjourn was received and carried at 4:05 PM.
Respectfully submitted,

Yogesh Bakhai, MD
Chairman, Credentials Committee

Att.